



DA VINCI
Connect

LCFF Budget Overview for Parents

Local Educational Agency (LEA) Name: Da Vinci Connect

CDS Code: 19768690128728

School Year: 2024-25

LEA contact information:

Kaitlin Toon

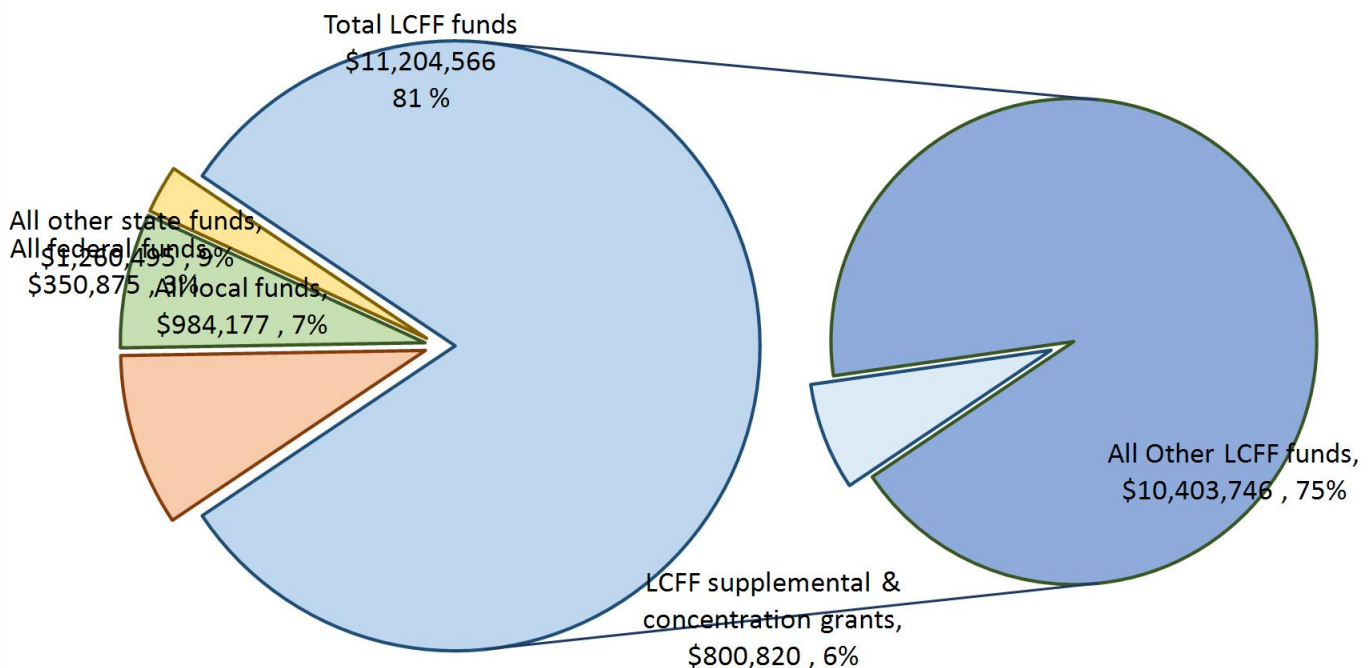
Principal

310-725-5800

School districts receive funding from different sources: state funds under the Local Control Funding Formula (LCFF), other state funds, local funds, and federal funds. LCFF funds include a base level of funding for all LEAs and extra funding - called "supplemental and concentration" grants - to LEAs based on the enrollment of high needs students (foster youth, English learners, and low-income students).

Budget Overview for the 2024-25 School Year

Projected Revenue by Fund Source

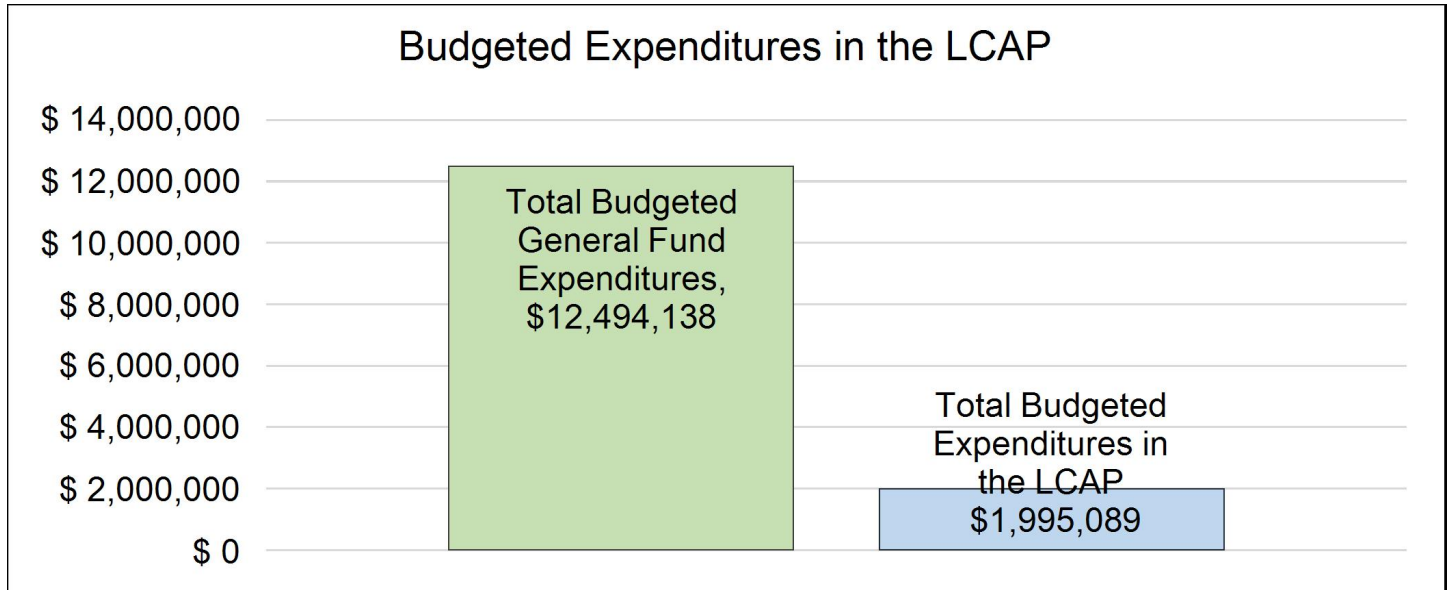


This chart shows the total general purpose revenue Da Vinci Connect expects to receive in the coming year from all sources.

The text description for the above chart is as follows: The total revenue projected for Da Vinci Connect is \$13,800,113, of which \$11,204,566 is Local Control Funding Formula (LCFF), \$1,260,495 is other state funds, \$984,177 is local funds, and \$350,875 is federal funds. Of the \$11,204,566 in LCFF Funds, \$800,820 is generated based on the enrollment of high needs students (foster youth, English learner, and low-income students).

LCFF Budget Overview for Parents

The LCFF gives school districts more flexibility in deciding how to use state funds. In exchange, school districts must work with parents, educators, students, and the community to develop a Local Control and Accountability Plan (LCAP) that shows how they will use these funds to serve students.



This chart provides a quick summary of how much Da Vinci Connect plans to spend for 2024-25. It shows how much of the total is tied to planned actions and services in the LCAP.

The text description of the above chart is as follows: Da Vinci Connect plans to spend \$12,494,138 for the 2024-25 school year. Of that amount, \$1,995,089 is tied to actions/services in the LCAP and \$10,499,049 is not included in the LCAP. The budgeted expenditures that are not included in the LCAP will be used for the following:

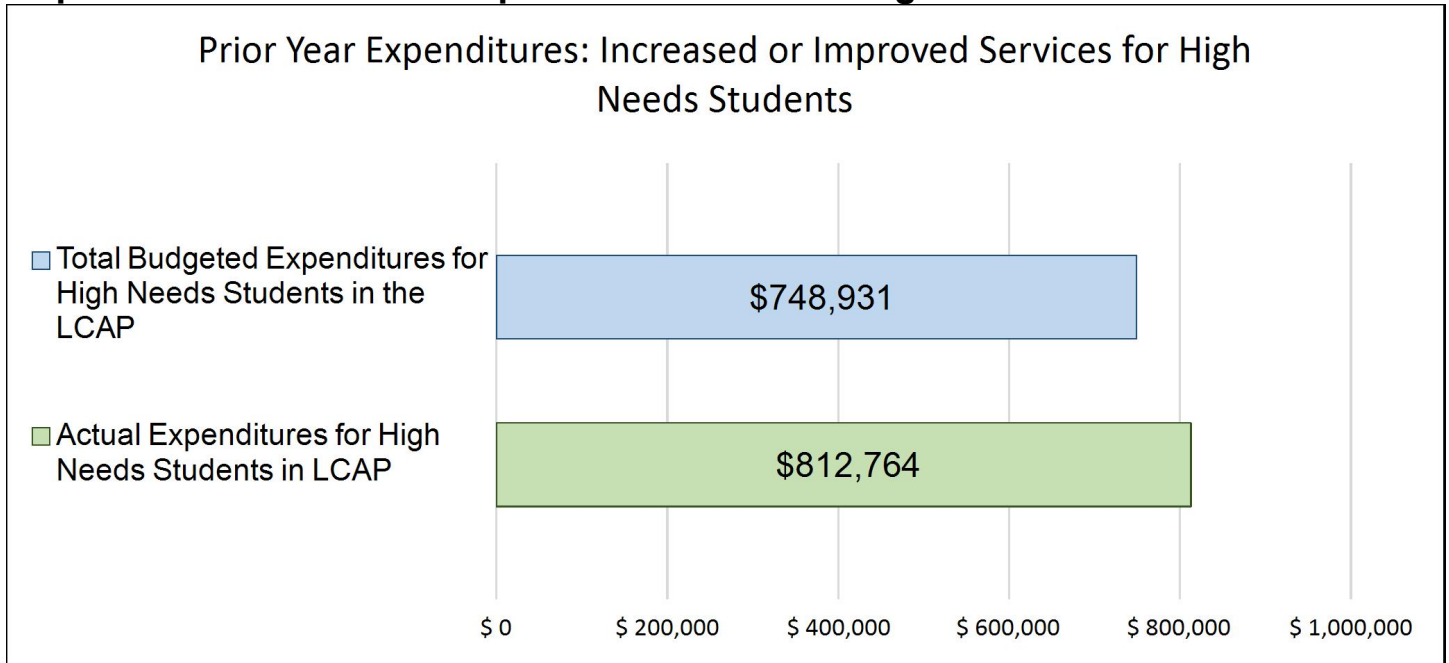
Expenditures not included in the LCAP include but are not limited to various student and non-student facing personnel expenses as well as operational expenses such as facilities, maintenance, custodial, depreciation, CMO and other organizational type expenses.

Increased or Improved Services for High Needs Students in the LCAP for the 2024-25 School Year

In 2024-25, Da Vinci Connect is projecting it will receive \$800,820 based on the enrollment of foster youth, English learner, and low-income students. Da Vinci Connect must describe how it intends to increase or improve services for high needs students in the LCAP. Da Vinci Connect plans to spend \$802,713 towards meeting this requirement, as described in the LCAP.

LCFF Budget Overview for Parents

Update on Increased or Improved Services for High Needs Students in 2023-24



This chart compares what Da Vinci Connect budgeted last year in the LCAP for actions and services that contribute to increasing or improving services for high needs students with what Da Vinci Connect estimates it has spent on actions and services that contribute to increasing or improving services for high needs students in the current year.

The text description of the above chart is as follows: In 2023-24, Da Vinci Connect's LCAP budgeted \$748,931 for planned actions to increase or improve services for high needs students. Da Vinci Connect actually spent \$812,764 for actions to increase or improve services for high needs students in 2023-24.



2023–24 Local Control and Accountability Plan Annual Update

The instructions for completing the 2023–24 Local Control and Accountability Plan (LCAP) Annual Update follow the template.

Local Educational Agency (LEA) Name	Contact Name and Title	Email and Phone
Da Vinci Connect	Kaitlin Toon Principal	ktoon@davincischools.org 310-725-5800

Goals and Actions

Goal

Goal #	Description
1	Da Vinci Connect students will have access to the academic materials, instruction, interventions, and facilities necessary to produce excellence in their educational experience and academic outcomes. Courses will be taught by credentialed teachers engaged in the ongoing practice of instructional and curricular development, evaluation, and improvement. Students will learn in facilities that are clean, safe, and well maintained, and will have access to the instructional materials best suited to maximizing learning outcomes.

Measuring and Reporting Results

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
The school will provide all students access to instructional materials and resources in print or electronic formats.	100% of students had access to instructional materials and resources in print or electronic formats in 2020-21.	100% of students had access to instructional materials and resources in print or electronic formats in 2021-22.	100% of students had access to instructional materials and resources in print or electronic formats in 2022-23.	100% of students have access to instructional materials and resources in print or electronic formats in 2023-24.	100% of students will have access to instructional materials and resources in print or electronic formats.
Teachers will be appropriately assigned to their courses and students based on the credentials that they hold.	DV Connect had 0 total teacher misassignments (0%) in 2010-20.	DV Connect had 2 total teacher misassignments (9.5%) in 2020-21.	DV Connect had 0 total teacher misassignments (0%) in 2021-22.	Official CDE Teacher Misassignment data is not yet available for 2022-23, however DV Connect does not anticipate having any teacher misassignments in 2022-23.	100% of teachers are properly assigned.
Teachers and administrators will identify and monitor the ongoing individualized learning	100% of teachers participated in a reflective evaluation process in 19-20, and of those teachers,	100% of teachers completed a reflective evaluation process in 2021-22.	100% of teachers completed a reflective evaluation process in 2022-23.	100% of teachers will complete a reflective evaluation process in 2023-24.	95% of teachers will participate in a reflective evaluation process and earn a positive evaluation.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
needs of each teacher.	95% earned a positive evaluation.				
Teachers will have the opportunity to engage in professional learning time that allows them to reflect, generate, interpret, and disseminate outstanding instructional practices.	On the 2020-21 staff survey, 100% of staff indicate that they Agree or Strongly Agree that, “Leaders ensure time for reflection, generation, interpretation, and dissemination.”	On the 2021-22 staff survey, 91% of staff indicate that they Agree or Strongly Agree that, “Leaders ensure time for reflection, generation, interpretation, and dissemination.”	On the 2022-23 staff survey, 91% of staff indicate that they Agree or Strongly Agree that, “Leaders ensure time for reflection, generation, interpretation, and dissemination.”	On the 2023-24 staff survey, 95% of staff indicate that they Agree or Strongly Agree that, “Leaders ensure time for reflection, generation, interpretation, and dissemination.”	On the staff survey, at least 90% of staff will indicate that they Agree or Strongly Agree that, “Leaders ensure time for reflection, generation, interpretation, and dissemination.”
Students will demonstrate success in their academic curriculum as evidenced by GPAs at or above a 2.0 each term.	92% of students achieved a 2.0 or above unweighted GPA in Fall 2020.	71% of 9-12 students achieved a 2.0 or above unweighted GPA in Spring 2022.	86% of 9-12 students achieved a 2.0 or above unweighted GPA in Fall 2022, and 84% of students had a 2.0 or above GPA in Spring 2023.	89% of 9-12 students achieved a 2.0 or above unweighted GPA in Fall 2023, and 85% of 9-12 students earned a 2.0 or above in Spring 2024.	85% of students will remain above a 2.0 unweighted GPA each semester.
Students in need of intervention will have plans in place to support their learning before the end of the first semester each year.	100% of students in need of intervention in Fall 2020 had academic supports in place before Spring 2021.	100% of students in need of intervention in Fall 2021 had academic supports in place before Spring 2022.	100% of students in need of intervention in Fall 2022 had academic supports in place before Spring 2023.	100% of students in need of intervention in Fall 2023 had academic supports in place before Spring 2024.	100% of students in need of intervention in the fall semester will have academic supports in place prior to the spring semester.
Specialized academic plans (IEPs/504s) for already eligible students will be in place and communicated to teachers within 30 days of enrollment.	100% of newly enrolled IEP students, and 100% of incoming 504 students had Connect specific plans in place within 30 days of enrollment.	100% of newly enrolled students with IEPs, and 100% of incoming students with 504 plans had Connect specific plans in place within 30 days of enrollment.	100% of students with IEPs and 100% of 504 students had plans in place and communicated to teachers within 30 days of enrollment.	100% of students with IEPs and 100% of 504 students had plans in place and communicated to teachers within 30 days of enrollment.	100% of eligible IEP or 504 plan students will have a formal DVS plan in place and communicated to their teachers within 30 days of enrollment.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
Annual facilities inspection and student safety survey results will find that the school is safe, clean, and well maintained.	The school is safe, clean and well maintained per January 2021 facilities inspection overall rating of 'Exemplary' as well as 100% positive student ratings on the Spring 2019 survey question 'Do you feel safe at school?'	The school is safe, clean and well maintained per January 2022 facilities inspection overall rating of 'Exemplary' as well as 99% positive student ratings on the Spring 2022 survey question 'I feel safe at school.'	The school is safe, clean and well maintained per January 2023 facilities inspection overall rating of 'Exemplary' as well as 96% positive student ratings on the Spring 2022 survey question 'I feel safe at school.'	The school is safe, clean and well maintained per January 2024 facilities inspection overall rating of 'Exemplary' as well as 95% positive student ratings on the Fall 2023 survey question 'I feel safe at school.'	Overall annual facilities inspection rating will remain Good or Exemplary. At least 95% of students will report feeling safe at school.

Goal Analysis

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

All goals were met or exceeded in the 2023-24 year. No substantive differences in planned actions and actual implementation of these actions.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

No Material differences between Budget and Actual or Estimated Expenditures.

An explanation of how effective or ineffective the specific actions were in making progress toward the goal during the three-year LCAP cycle.

Da Vinci Connect effectively ensured the hiring of highly qualified staff and provided them with the necessary training and materials. This approach enabled the delivery of high-quality, rigorous, and relevant instruction, along with appropriate intervention supports, utilizing well-planned curriculum, personnel, and facilities.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

Connect High School experienced an increase in students achieving a 2.0 or above unweighted GPA between Spring of 2022 (71%) and Spring of 2023 (84%). This was in part a result of targeted, data-based professional development and an increase in opportunities for students to learn from campus on their asynchronous (at-home) days. Teachers across all subject matters also examine Universal Design for Learning strategies to ensure student access to curriculum.

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Goals and Actions

Goal

Goal #	Description
2	Da Vinci Connect students and families will benefit from a school that is student-centered, inclusive, and caring. Connect is passionate about providing equity in our educational experience and involving parents in the development, progress monitoring, and reflection on their student’s educational experience on campus.

Measuring and Reporting Results

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
Parent Attendance at Student Led Conferences	The number of families attending SLCs in Fall 2019 was 99%.	The number of families attending SLCs during the 2021-2022 school year was 98%.	The number of families attending SLCs during the 2022-2023 school year was 97%.	The number of K-8 parents attending student led conferences in 2023-24 was 97.8%.	The number of parents attending student led conferences will remain higher than 90% as measured by sign in logs and teacher feedback.
Parent Input in Decision Making	Spring 2019 parent surveys show that 85% of families believe that Connect is Good, Very Good, or Excellent at involving parents in decision-making processes.	Spring 2022 parent surveys show that 85% of families believe that Connect is Good, Very Good, or Excellent at involving parents in decision-making processes.	Fall 2022 parent surveys: 88% of parents Agree or Strongly Agree that they feel welcome to participate at the school.	Fall 2023 parent surveys: 89% of parents Agree or Strongly Agree that they feel welcome to participate at the school	At least 85% of families believe that DV Connect is Good, Very Good, or Excellent at involving parents in decision-making processes.
Parent Participation in programs for unduplicated pupils	Fall 2020 parent survey responses to the question: ‘I feel welcome to participate at this school’ are 75% positive	Fall 2021 parent survey responses to the question: ‘I feel welcome to participate at this school’ are 100% positive	Fall 2022 parent survey responses to the question: ‘I feel welcome to participate at this school’ are 100% positive	Fall 2023 parent survey responses to the question: ‘I feel welcome to participate at this school’ are 91% positive	At least 85% of families who are socio-economically disadvantaged and/or whose primary language is other than

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
	(Agree/Strongly Agree) for families whose primary language is other than English, and 90% positive for those who report being socio-economically disadvantaged.	(Agree/Strongly Agree) for families whose primary language is other than English, and 75% positive for those who report being socio-economically disadvantaged.	(Agree/Strongly Agree) for families whose primary language is other than English, and 100% positive for those who report being socio-economically disadvantaged.	(Agree/Strongly Agree) for families whose primary language is other than English, and 87% positive for those who report being socio-economically disadvantaged.	English, Agree or Strongly Agree that they feel welcome to participate at DV Connect.
ADA	2019-20 ADA was calculated from the first day of school until the last day of February due to COVID 19 closures. The 2019-2020 overall rate through the end of February 2020 was 98.38%.	DV Connect ADA for 2021-22 was 97.97%.	2022-23 ADA for DV Connect 9-12 was 97.82% and for TK-8 it was 96.45%.	2023-24 ADA for DV Connect 9-12 was 98.68% and for TK-8 it was 97.34%.	DV Connect ADA will remain above 95%.
Chronic Absenteeism: DV Connect students will demonstrate low chronic absenteeism rates as an indicator of positive engagement in school.	On the 2019 CA Dashboard, 2% of students were chronically absent, a decrease of 2.4% from the previous year for a Blue color rating overall.	Chronic Absenteeism was not published by the state on the 2021 CA School Dashboard.	On the 2022 CA Dashboard, 3.8% of students were Chronically Absent, for a Low dashboard status. Chronic Absenteeism was not reported by the state in 2021 so no change or color status will be available until the 2023 dashboard.	On the 2023 CA Dashboard, 9.7% of students were chronically absent, an increase of 5.9% from the previous year for an Orange color rating overall.	DV Connect will maintain a Blue or Green rating for the Chronic Absenteeism indicator on the CA School Dashboard.
Targeted Chronic Absenteeism: Socioeconomically disadvantaged and	On the 2019 CA Dashboard, 2.9% of SED students were Chronically Absent, a	Chronic Absenteeism was not published by the state on the 2021	On the 2022 CA Dashboard, 10% of our 140 SED students were Chronically	On the 2023 CA Dashboard, 16.1% of SED students were Chronically Absent, a	DV Connect will maintain a Blue or Green rating for both SED and EL student

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
English Learners will have comparably low chronic absenteeism rates to their peers overall.	2.3% decline from the previous year for a Green color rating for SED students. DV Connect had less than 11 EL students in 2018-19, which is not enough students to have rates reported on the CA Dashboard for that year due to privacy concerns.	CA School Dashboard.	Absent, for a Medium status for that subgroup. 4.5% of English Learners were Chronically Absent, but status level was not reported due to fewer than 30 students enrolled.	6.1% increase from the previous year for a Red color rating. 14.3% of English Learners were Chronically Absent, an increase of 9.7% from the previous year, but a color status level was not reported due to fewer than 30 students enrolled.	groups for the Chronic Absenteeism indicator on the CA School Dashboard.
Suspension Rate: DV Connect students will demonstrate low suspension rates as an indicator of positive engagement in school.	On the 2019 CA Dashboard, 0% of students were suspended at least once, a decrease of 1.2% from the previous year for a Blue color rating overall.	DV Connect had no suspensions in 2020-2021.	On the 2022 CA Dashboard, 0% of students were suspended at least once, for a Very Low dashboard status. Suspensions were not reported by the state in 2021 so no change or color status will be available until the 2023 dashboard.	On the 2023 CA Dashboard, 0.9% of students were suspended at least once, an increase of 0.9% from the previous year for a Green color rating overall.	DV Connect will maintain a Blue or Green rating for the Suspension Rate indicator on the CA School Dashboard.
Targeted Suspension Rate: Socioeconomically disadvantaged and English Learners will have comparably low suspension rates to their peers overall.	On the 2019 CA Dashboard, 0% of SED students were suspended at least once, maintained from the previous year for a Blue color rating for SED students. DV Connect had less than 11 EL students in 2018-19, which is not	DV Connect had no suspensions in 2020-2021 and one suspension in Fall of 2021-22.	On the 2022 CA Dashboard, 0% of SED and 0% of EL students were suspended at least once, for a Very Low status for both subgroups. Suspensions were not reported by the state in 2021 so no change	On the 2023 CA Dashboard, 1.6% of SED students were suspended at least once, an increase of 1.6% from the previous year for a Yellow color rating. 3% of EL students were suspended at least once, an	DV Connect will maintain a Blue or Green rating for both SED and EL student groups for the Suspension Rate indicator on the CA School Dashboard.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
	enough students to have rates reported on the CA Dashboard for that year due to privacy concerns.		or color status will be available until the 2023 dashboard.	increase of 3% from the previous year for an Orange color rating.	
Student Survey Responses: Diversity & Inclusion	Fall 2020 student surveys asked a new series of questions on diversity & inclusion. DV Connect students responded to these questions with a weighted average above 4 for all questions, where 4 represents frequently and 5 represents almost always.	On the Fall 2021 student survey, DV Connect students responded to diversity & inclusion questions with a weighted average above 4 for all questions, where 4 represents frequently and 5 represents almost always.	On the Fall 2022 student survey, DV Connect students responded to diversity & inclusion questions with a weighted average above 4 for all questions, where 4 represents frequently and 5 represents almost always.	On the Fall 2023 student survey, DV Connect students responded to diversity & inclusion questions with a weighted average above 4 for all questions, where 4 represents frequently and 5 represents almost always.	Weighted averages for diversity & inclusion questions on the Fall student survey will remain above a 4 for all questions.
Student Survey Responses: Compassionate & Caring Learning Community	On the Spring 2019 student survey, where more than 98% of respondents choose 'good,' 'very good,' or 'excellent' on the annual student survey question, "The degree to which the school creates a compassionate and caring learning community."	On the Spring 2022 student survey, 97% of respondents choose 'good,' 'very good,' or 'excellent' on the annual student survey question, "The degree to which the school creates a compassionate and caring learning community."	On the Spring 2023 student survey, 96% of respondents choose 'good,' 'very good,' or 'excellent' on the annual student survey question, "The degree to which the school creates a compassionate and caring learning community."	On the Fall 2023 student survey, 96% of students responded 3 or above (Strongly Agree/Agree/Neutral) on a 5 point scale for the annual student survey question, "The degree to which the school creates a compassionate and caring learning community."	More than 85% of respondents choose 'good,' 'very good,' or 'excellent' on the annual student survey question, "The degree to which the school creates a compassionate and caring learning community."
Student Survey Responses: Environment of High	On the Spring 2019 student survey, where more than 92% of respondents choose	On the Spring 2022 student survey, more than 90% of respondents choose	On the Fall 2022 student survey, 97% of respondents choose 'somewhat	On the Fall 2023 student survey, 97% of students responded 3 or above (Strongly	More than 85% of respondents choose 'good,' 'very good,' or 'excellent' on the

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
Integrity, Respect, & Trust	'good,' 'very good,' or 'excellent' on the annual student survey question, "How well the school creates an environment of high integrity, respect, and trust."	'somewhat agree,' 'agree,' or 'strongly agree' on the annual student survey question, "This school creates an environment of high integrity, respect, and trust."	agree,' 'agree,' or 'strongly agree' on the annual student survey question, "This school creates an environment of high integrity, respect, and trust."	Agree/Agree/Neutral) on a 5 point scale for the annual student survey question, "This school creates an environment of high integrity, respect, and trust."	annual student survey question, "How well the school creates an environment of high integrity, respect, and trust."

Goal Analysis

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

Da Vinci Connect provided a variety of services and support to ensure students and families benefit from a school that is student-centered, inclusive, and caring. This includes a focus on social emotional learning, low student to counselor ratios and staff support around effective instructional strategies and diversity, equity and inclusion strategies. No substantive differences in planned actions and actual implementation of these actions occurred.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

No Material differences between Budget and Actual or Estimated Expenditures.

An explanation of how effective or ineffective the specific actions were in making progress toward the goal during the three-year LCAP cycle.

The actions identified for this goal proved effective in nearly every category. Overall, students and their families were engaged (high attendance and low suspension rates), felt invited to participate (as evidenced by SLC and survey data) and reported feelings for safety, respect and trust. Chronic absenteeism needs a renewed focus as it increased from 2022-2023. Additionally, students who are socioeconomically disadvantaged and English Learners had chronic absenteeism rates and suspension rates disproportional to the general population.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

Connect hired two teachers (Student Attendance Advisors) to specifically work with students and families demonstrating low attendance, chronic absenteeism or disengagement in order to address the disproportionality mentioned above. We are also examining the documentation required of students to remove barriers to engagement due to overly complex systems. Lastly, we are studying our MTSS system alongside colleagues at Da Vinci and other schools/organizations to ensure just-in-time interventions are implemented.

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Goals and Actions

Goal

Goal #	Description
3	Da Vinci Connect will promote the achievement of all students in English Language Arts, particularly for low-income and English learner students, by working collaboratively with students, parents, teachers, and the community to review educational practices and research for the purpose of developing a more holistic definition of successful mastery and college readiness in this area, as well as identifying an evaluative approach that in future years will increase the readiness and opportunities available to our students upon graduation from high school.

Measuring and Reporting Results

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
All students will demonstrate proficiency on CAASPP tests in English according to state standards.	On the 2019 CA School Dashboard, DV Connect students scored 53.3 points above standard in ELA, an increase of 14.1 points from the year before, for a Blue overall dashboard rating.	Distance from standard was not published by the state for Spring 2021 CAASPP testing. Grades 3-8 and 11 took the full CAASPP again in Spring 2022 and distance from standard results will be available for next year's LCAP update for the first time since the pandemic.	On the 2022 CA School Dashboard, DV Connect students scored 42.1 points above standard in ELA, earning a High status rating. No scores were reported on the 2021 dashboard, so change and color ratings for this metric will not be reported until the 2023 dashboard.	On the 2023 CA School Dashboard, DV Connect students scored 27.8 points above standard in ELA, a decrease of 14.3 points from the year before, for a Green overall dashboard rating.	DV Connect will maintain a Blue or Green rating in English Language Arts on the CA School Dashboard.
Socioeconomically disadvantaged students and English Learners will demonstrate proficiency on CAASPP tests in	On the 2019 CA School Dashboard, our 28 SEL students at DV Connect scored 16.3 points above standard in English, but did not receive a	Distance from standard was not published by the state for Spring 2021 CAASPP testing. Grades 3-8 and 11 took the full CAASPP	On the 2022 School Dashboard, our 78 SEL students at Connect scored 6 points below standard in English, earning a Low status rating.	On the 2023 School Dashboard, our 136 SEL students at Connect scored 4.4 points below standard in English, maintaining with an increase of 1.7	DV Connect will maintain Blue or Green ratings for unduplicated subgroups in English Language Arts on the

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
English at rates comparable to the school as a whole.	color rating as fewer than 30 students were included. 16.3 points above standard puts that group into a High level, where all color ratings are Green or Blue. DV Connect only had four EL students test in 2019, which is not enough students to have scores reported on the CA Dashboard for that year.	again in Spring 2022 and distance from standard results will be available for next year's LCAP update for the first time since the pandemic.	English Learners scored 36.6 points below standard, but a status level was not reported due to fewer than 30 students with scores. No scores were reported on the 2021 dashboard, so change and color ratings for this metric will not be reported until the 2023 dashboard.	points for a Yellow color rating. EL students scored 16.3 points below standard in English, an increase of 23.9 points from the previous year, but no color rating for EL students was given because there were fewer than 30 students in the subgroup.	CA School Dashboard.
DV Connect students will demonstrate college readiness in English as evidenced by NWEA MAP scores in Language Arts: Reading.	Winter 2020 overall performance scores in Reading were Average, High Average, or High for all grade levels were above 80%.	Winter 2021-22 overall performance scores in Reading were Average, High Average, or High for all grade levels were above 80%.	Winter 2022-23 overall performance scores in Reading were Average, High Average, or High were above 80% for 7th grade and 12th grade. All other grade levels scored in the 70th percentile, except for 9th, 3rd, and Kindergarten in the 60th percentile.	Winter 2023-24 overall performance scores in Reading were Average, High Average, or High for 75% of Da Vinci Connect students.	80% of students in all grade levels will score Average, High Average, or High on the Reading NWEA MAP.
DV Connect students will demonstrate growth towards college readiness as measured by school conditional growth target attainment on	In looking at Winter 2020 to Winter 2021 NWEA MAP growth in Reading, all grade levels met or exceeded their	In looking at Winter 2020-21 to Winter 2021-22 NWEA MAP growth in Reading, all grade levels met or exceeded their	Winter 2021-22 to Winter 2022-23 NWEA MAP growth in Reading for the K-8 and Fall 2021 to Fall 2022 growth in Reading for the high	Winter 2022-23 to Winter 2023-24 NWEA MAP observed growth in Reading met the Grade-Level Norms Projected Growth for all grade	All grade levels will meet Schoolwide Grade-Level Norm Projected Growth on the Reading NWEA MAP.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
NWEA MAP scores in Language Arts: Reading.	projected growth index.	projected growth index.	school shows that 10th & 12th grades met their projected growth index, though 5th grade was less than half a growth point away. The growth index for grades 4, 6, 7, 8, & 11 were all within 2 points of projected growth, and the index for 3rd grade was over 5 points from being met.	levels except 1st, 10th, and 11th grades.	
DV Connect EL students will make progress towards English Language Proficiency or maintain the highest ELPI level until they are eligible for reclassification.	On the 2019 CA School Dashboard, DV Connect did not have ELPI scores reported. The EL population was less than the minimum 11 students in 2018, baseline data is TBD.	English Learner Progress ratings were not included on the 2021 CA Dashboard, and ELPI results for Spring 2021 were not published by the state.	On the 2022 CA School Dashboard, 57.9% of DV Connect EL students made progress towards English Language Proficiency for a High status eligibility; however, two students abroad were not able to test which caused participation rates to fall below 95%, and an automatic Low status was assigned. No color was awarded because this was the first year that the metric was evaluated post-Covid, so change and color ratings for	On the 2023 CA School Dashboard, 61.9% of Connect EL students made progress towards English Language Proficiency, an increase of 6.9%. No color rating for EL students was given because there were fewer than 30 students in the subgroup.	DV Connect will maintain Blue or Green ratings for English Learner Progress on the CA School Dashboard.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
			this metric will not be reported until the 2023 dashboard release.		

Goal Analysis

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

There were no substantive differences in planned actions and actual implementation of these actions.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

No Material differences between Budget and Actual or Estimated Expenditures.

An explanation of how effective or ineffective the specific actions were in making progress toward the goal during the three-year LCAP cycle.

While Da Vinci Connect met its goal by overall remaining in the Green dashboard rating (27.8 points above standard in ELA), there was a 14 point decrease from the previous year. Staff is paying close attention to the needs of English Learners. Curriculum and access to information are parts of on-going work.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

In order to continue supporting all students towards proficiency in English Language Arts, including within the various subgroups outlined above, Connect hired additional academic coaches, implemented an inclusion model for special education and utilized additional staffing to address disengagement during asynchronous (at-home learning). Teachers will continue participating in professional development that addresses rigorous relevant instruction, implementation of Universal Design for Learning strategies and project based learning that reflects the adult world of college, career and citizenship we strive to prepare our students for.

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Goals and Actions

Goal

Goal #	Description
4	Da Vinci Connect will promote the achievement of all students in Mathematics, particularly for low-income and English learner students, by working collaboratively with students, parents, teachers, and the community to review educational practices and research for the purpose of developing a more holistic definition of successful mastery and college readiness in this area, as well as identifying an evaluative approach that in future years will increase the readiness and opportunities available to our students upon graduation from high school.

Measuring and Reporting Results

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
All students will demonstrate proficiency on CAASPP tests in Mathematics according to state standards.	On the 2019 CA School Dashboard, DV Connect students scored 23.3 points above standard in Math, an increase of 11.4 points from the year before, for a Green overall dashboard rating.	Distance from standard was not published by the state for Spring 2021 CAASPP testing. Grades 3-8 and 11 took the full CAASPP again in Spring 2022 and distance from standard results will be available for next year's LCAP update for the first time since the pandemic.	On the 2022 CA School Dashboard, DV Connect students scored 7.7 points above standard in Math, earning a High status rating. No scores were reported on the 2021 dashboard, so change and color ratings for this metric will not be reported until the 2023 dashboard.	On the 2023 CA School Dashboard, DV Connect students scored 20.2 points below standard in Math, a decrease of 27.9 points from the year before, for a Yellow overall dashboard rating.	DV Connect will maintain a Blue or Green rating in Mathematics on the CA School Dashboard.
Socioeconomically disadvantaged students and English Learners will demonstrate proficiency on CAASPP tests in	On the 2019 CA School Dashboard, our 28 SEL students at DV Connect scored 6.5 points below standard in Math, but did not receive a color	Distance from standard was not published by the state for Spring 2021 CAASPP testing. Grades 3-8 and 11 took the full CAASPP	On the 2022 School Dashboard, our 51 SEL students at DV Connect scored 54.4 points below standard in Math, earning a Low status rating.	On the 2023 School Dashboard, our 136 SEL students at Connect scored 81.5 points below standard in math, a decrease of 29.4 points for an	DV Connect will annually improve CAASPP distance from standard scores in Math to earn and maintain Blue or Green ratings for

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
Mathematics at rates comparable to the school as a whole.	rating as fewer than 30 students were included. 6.5 points below standard puts that group into a Medium level, where all color ratings are Yellow or Green depending on change. DV Connect only had four EL students test in 2019, which is not enough students to have scores reported on the CA Dashboard for that year.	again in Spring 2022 and distance from standard results will be available for next year's LCAP update for the first time since the pandemic.	English Learners scored 82.8 points below standard, but a status level was not reported due to fewer than 30 students with scores. No scores were reported on the 2021 dashboard, so change and color ratings for this metric will not be reported until the 2023 dashboard.	Orange color rating. EL students scored 60.7 points below standard in Math, an increase of 28.4 points from the previous year, but no color rating for EL students was given because there were fewer than 30 students in the subgroup.	unduplicated subgroups on the CA School Dashboard.
DV Connect students will demonstrate college readiness in Math as evidenced by NWEA MAP scores in Math.	Winter 2020 overall performance scores in Math were Average, High Average, or High for all grade levels were above 80% except for 6th grade where 78% of students performed at Average or above.	Winter 2021-22 overall performance scores in Math were Average, High Average, or High for all K-8 students were just below 80% at 77%.	Winter 2022-23 overall performance scores in Math were Average, High Average, or High were above 80% for 12th grade. Kindergarten, 1st, 5th, 7th, 9th & 11th grades scored in the 70th percentile. 4th, 6th, & 8th grades scored in the 60th percentile, and 3rd & 10th grades scored in the 50th percentile.	Winter 2023-24 overall performance scores in Mathematics were Average, High Average, or High for 64% of Da Vinci Connect students.	80% of students in all grade levels will score Average, High Average, or High on the Mathematics NWEA MAP.
DV Connect students will demonstrate growth towards	Winter 2020 to Winter 2021 NWEA MAP growth in Math shows	Winter 2020-21 to Winter 2021-22 NWEA MAP growth in	Winter 2021-22 to Winter 2022-23 NWEA MAP growth in	Winter 2022-23 to Winter 2023-24 NWEA MAP observed	All grade levels will meet Schoolwide Grade-Level Norm

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
college readiness as measured by school conditional growth target attainment on NWEA MAP scores in Math.	all grade levels met or exceeded their projected growth index except for 2nd grade, whose growth index was .46 below projected.	Math shows all grade levels met or exceeded their projected growth index except for 2nd grade, whose growth index was less than 1 point below projected.	Math for the K-8 and Fall 2021 to Fall 2022 growth in math for the high school shows that 8th and 10th-12th grades met or exceeded their projected growth index. The growth index for 3rd-7th grades were all within 2 points of projected growth.	growth in Mathematics met the Grade-Level Norms Projected Growth for all grade levels except 1st, 2nd, 11th, and 12th grades.	Projected Growth on the Mathematics NWEA MAP.

Goal Analysis

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

There are no material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

No Material differences between Budget and Actual or Estimated Expenditures.

An explanation of how effective or ineffective the specific actions were in making progress toward the goal during the three-year LCAP cycle.

Da Vinci Connect staff is paying close attention to students' overall performance in mathematics as scores were 20.2 points below standard, a decrease of 27.9 points from the year. As part of the WASC process, staff examined these outcomes, including math curriculum used both for on-campus and at-home learning. Changes were identified for the 2023-24 school year and additional changes are proposed for next year.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

To support all students towards proficiency in mathematics, Connect hired additional academic coaches, implemented an inclusion model for special education and utilized additional staffing to address disengagement during asynchronous (at-home) learning. Connect high math teachers engaged in additional subject-specific professional development to examine and adopt new math curriculum and Connect K8 teachers implemented Canvas to deliver instruction and maintain communication with students and families. Both programs examined math curriculum with changes proposed for the 2024-2025 school year.

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Goals and Actions

Goal

Goal #	Description
5	Da Vinci Connect graduates will all have the opportunity to practice and develop the 21st century skills and habits of heart and mind necessary to be prepared for career and college opportunities after high school, graduate as life-long learners, and be passionate about their personal interests and successes as they leave Connect prepared for their college experiences and careers in their lives beyond graduation.

Measuring and Reporting Results

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
Cohort graduation rate: DV Connect students will graduate within 4 years of starting high school.	DV Connect will graduate our first cohort of high school students in 2022, baseline data TBD.	DV Connect will graduate our first cohort of high school students in 2022, baseline data TBD.	Da Vinci students from all campuses have the option to postpone earning their diploma and enroll in Da Vinci Extension (DVX), Da Vinci's 13th-year early college program that is offered through DV Connect. The 2022 CCI indicator included 4th & 5th year graduates. 16 students from all of the DV classes of 2022 (64% of the 2022 total cohort of 25) elected to enroll in DVX, which if added to our 2 traditional 4-year DV Connect 2022 graduates & 6 5-	Da Vinci Connect allows students the option to postpone earning their diploma and enroll in Rivet, an early college program similar to DVX. 5 students from the class of 2023 (11.9% of 2023 cohort students) elected to enroll in DVX. If our college enrolled students are added to our official 85.71% graduation rate, it provides us with a corrected 4-year cohort graduation rate of 97.61%. All Rivet students from this cohort are enrolled in	Cohort graduation rate (including DVX students) will be Very High by state standards (at least 95%).

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
			year graduates provides a corrected graduation rate of 96%.	college courses for the 23-24 year.	
Cohort Dropout rate: DV Connect students will remain enrolled in school through graduation.	DV Connect will graduate our first cohort of high school students in 2022, baseline data TBD.	DV Connect will graduate our first cohort of high school students in 2022, baseline data TBD.	The 4-year cohort dropout rate for the class of 2022 was 4% (1 student).	The 4-year cohort dropout rate for the class of 2023 was 0% (0 students).	The dropout rate will remain less than 2%.
All DV Connect graduates will demonstrate college and career readiness.	DV Connect will graduate our first cohort of high school students in 2022, baseline data TBD.	DV Connect will graduate our first cohort of high school students in 2022, baseline data TBD.	The state elected not to publish college and career preparedness ratings for the class of 2022 on the 2022 CA School Dashboard. CCI status will be available for next year's LCAP update for the first time since the pandemic.	On the 2023 CA School Dashboard, 66.7% of Connect graduates were rated by the state as Prepared, for a High dashboard rating. No CCI ratings were reported on the 2022 dashboard, so change and color ratings for this metric will not be reported until the 2024 dashboard.	DV Connect will maintain a Blue or Green rating on the College & Career indicator on the CA School Dashboard.
Socioeconomically disadvantaged students and English Learners will demonstrate college and career readiness at rates comparable to the school as a whole.	DV Connect will graduate our first cohort of high school students in 2022, baseline data TBD.	DV Connect will graduate our first cohort of high school students in 2022, baseline data TBD.	The state elected not to publish college and career preparedness ratings for the class of 2022 on the 2022 CA School Dashboard. CCI status will be available for next year's LCAP update for the first time since the pandemic.	On the 2023 CA School Dashboard, 60% of Connect SED graduates were rated as prepared on the College & Career indicator, which would normally be a High status rating, though no Performance Level was officially reported because there were	DV Connect will maintain a Blue or Green rating for unduplicated student groups on the College & Career indicator on the CA School Dashboard.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
				fewer than 30 students in the group. Connect had no EL graduates in 2023, so no CCI status was reported on the 2023 dashboard for this group. No CCI ratings were reported on the 2022 dashboard, so change and color ratings for this metric will not be reported until the 2024 dashboard.	
All DV Connect high school students will earn college credits prior to graduation.	DV Connect will graduate our first cohort of high school students in 2022, baseline data TBD.	86% of Connect 9th graders mastered and completed at least one college course in Fall 2021. 66% of 9th graders mastered two courses, and 40% mastered three courses.	The Connect High School Senior class of 2022 had only 3 students. 2 of the 3 in the class of 2022 graduating cohort completed a college course prior to graduation (67%).	72% of the class of 2023 completed a college course prior to graduation. (26/36 graduates)	100% of DV Connect students will earn college credit for at least one course prior to graduation.
All DV Connect high school students will have access to a broad course of study	DV Connect will graduate our first cohort of high school students in 2022, baseline data TBD.	DV Connect will graduate our first cohort of high school students in 2022, baseline data TBD.	The Connect High School Senior class of 2022 had only 3 students. 2 of the 3 in the class of 2022 graduating cohort were A-G eligible (67%), demonstrating access to a broad course of study in all content areas.	72% of the class of 2023 completed the courses required for A-G eligibility. (26/36 graduates)	DV Connect will maintain A-G course eligibility rates above 90%.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for 2023–24
All DV Connect K-8 students will have access to a broad course of study	100% of K-8 students receive instruction in math, language arts, and project based social studies and science.	100% of K-8 students receive instruction in math, language arts, and project based social studies and science.	100% of K-8 students receive instruction in math, language arts, and project based social studies and science.	100% of K-8 students receive instruction in math, language arts, and project based social studies and science.	100% of K-8 students receive instruction in math, language arts, and project based social studies and science.

Goal Analysis

An analysis of how this goal was carried out in the previous year.

A description of any substantive differences in planned actions and actual implementation of these actions.

No substantive differences in planned actions and actual implementation of these actions.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

No Material differences between Budget and Actual or Estimated Expenditures.

An explanation of how effective or ineffective the specific actions were in making progress toward the goal during the three-year LCAP cycle.

As the first full (36 students) graduating class of Connect High School, the school made significant progress towards its three-year LCAP cycle goals. Overall, most goals were met or exceeded. As several students transferred to Connect for their junior and senior year, the A-G eligible rate (72%) was lower than anticipated as was the percentage of students who took at least one college course before graduation (72%).

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

There are no changes to planned goals, metrics, desired outcomes or metric; however, Connect HS continues to work closely with dual enrollment partners to ensure increased opportunities for college coursework.

A report of the Total Estimated Actual Expenditures for last year's actions may be found in the Annual Update Table. A report of the Estimated Actual Percentages of Improved Services for last year's actions may be found in the Contributing Actions Annual Update Table.

Instructions

For additional questions or technical assistance related to the completion of the Local Control and Accountability Plan (LCAP) template, please contact the local county office of education (COE), or the California Department of Education’s (CDE’s) Local Agency Systems Support Office, by phone at 916-319-0809 or by email at lcff@cde.ca.gov.

Complete the prompts as instructed for each goal included in the 2023–24 LCAP. Duplicate the tables as needed. The 2023–24 LCAP Annual Update must be included with the 2024–25 LCAP.

Goals and Actions

Goal(s)

Description:

Copy and paste verbatim from the 2023–24 LCAP.

Measuring and Reporting Results

- Copy and paste verbatim from the 2023–24 LCAP.

Metric:

- Copy and paste verbatim from the 2023–24 LCAP.

Baseline:

- Copy and paste verbatim from the 2023–24 LCAP.

Year 1 Outcome:

- Copy and paste verbatim from the 2023–24 LCAP.

Year 2 Outcome:

- Copy and paste verbatim from the 2023–24 LCAP.

Year 3 Outcome:

- When completing the 2023–24 LCAP Annual Update, enter the most recent data available. Indicate the school year to which the data applies.

Desired Outcome for 2023–24:

- Copy and paste verbatim from the 2023–24 LCAP.

Timeline for completing the “**Measuring and Reporting Results**” part of the Goal.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Year 3 Outcome	Desired Outcome for Year 3 (2023–24)
Copy and paste verbatim from the 2023–24 LCAP.	Copy and paste verbatim from the 2023–24 LCAP.	Copy and paste verbatim from the 2023–24 LCAP.	Copy and paste verbatim from the 2023–24 LCAP.	Enter information in this box when completing the 2023–24 LCAP Annual Update.	Copy and paste verbatim from the 2023–24 LCAP.

Goal Analysis

Using actual annual measurable outcome data, including data from the Dashboard, analyze whether the planned actions were effective in achieving the goal. Respond to the prompts as instructed.

A description of any substantive differences in planned actions and actual implementation of these actions.

- Describe the overall implementation of the actions to achieve the articulated goal. Include a discussion of relevant challenges and successes experienced with the implementation process. This must include any instance where the LEA did not implement a planned action or implemented a planned action in a manner that differs substantively from how it was described in the adopted LCAP.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

- Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures and between the Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services, as applicable. Minor variances in expenditures or percentages do not need to be addressed, and a dollar-for-dollar accounting is not required.

An explanation of how effective or ineffective the specific actions were in making progress toward the goal during the three-year LCAP cycle.

- Describe the effectiveness or ineffectiveness of the specific actions in making progress toward the goal during the three-year LCAP cycle. “Effectiveness” means the degree to which the actions were successful in producing the desired result and “ineffectiveness” means that the actions did not produce any significant or desired result.
 - In some cases, not all actions in a goal will be intended to improve performance on all of the metrics associated with the goal.
 - When responding to this prompt, LEAs may assess the effectiveness of a single action or group of actions within the goal in the context of performance on a single metric or group of specific metrics within the goal that are applicable to the action(s). Grouping actions with metrics will allow for more robust analysis of whether the strategy the LEA is using to impact a specified set of metrics is working and increase transparency for educational partners. LEAs are encouraged to use such an approach when goals include multiple actions and metrics that are not closely associated.
 - Beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period.

A description of any changes made to the planned goal, metrics, desired outcomes, or actions for the coming year that resulted from reflections on prior practice.

- Describe any changes made to this goal, expected outcomes, metrics, or actions to achieve this goal as a result of this analysis and analysis of the data provided in the Dashboard or other local data, as applicable.
 - As noted above, beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period. For actions that have been identified as ineffective, the LEA must identify the ineffective action and must include a description of the following:
 - The reasons for the ineffectiveness, and
 - How changes to the action will result in a new or strengthened approach.

California Department of Education
November 2023



Local Control and Accountability Plan

The instructions for completing the Local Control and Accountability Plan (LCAP) follow the template.

Local Educational Agency (LEA) Name	Contact Name and Title	Email and Phone
Da Vinci Connect	Kaitlin Toon Principal	ktoon@davincischools.org 310-725-5800

Plan Summary [2024-25]

General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA.

Da Vinci Connect is a public charter school serving K-12 students in the South Bay of Los Angeles and neighboring communities. Da Vinci Connect offers families a new approach to K-12 education combining school-site instruction with home-based learning, and partners with families to provide a unique learning model where students can discover their passions and talents in a flexible and personalized learning environment. The Da Vinci Connect Hybrid model includes 2 full days at school (Grades K-12): students participate in 2 days of project-based learning at school and 3 days of family facilitated/asynchronous off-site learning. Students attend school on either Monday/Tuesday OR Thursday/Friday (K8) or Monday/Thursday OR Tuesday/Friday (HS). At-school learning is project-based. At-home learning (also called homeschooling (K8) or asynchronous (HS) focuses on English Language Arts, math and extracurricular activities. Families are the primary K8 educators on at-home learning days and parents monitor student learning but learning is delivered asynchronously by teachers at the high school level. All learning and attendance is guided and reviewed by credentialed teachers across K-12.

Why Independent Study?

Our families choose DV Connect and homeschooling/independent study for many, many reasons. Here are a few they report:

- * Homeschooling allows families to truly know how their children learn
- * Homeschooling provides opportunities to explore passion projects
- * DV Connect focuses on the learner as much as the learning

- * Homeschooling enables the flexibility to participate in extracurricular learning that there is often little time for when students spend 35+hours per week at school
- * DC Connect has amazing, passionate and compassionate teachers!
- * Project-based learning is awesome!
- * Traditional schools have too much bullying and "cliquish" behavior
- * Students can pursue dual enrollment and career-connected learning at the high school level

Program Highlights

- * Home-School Partnership
- * Project-Based Learning
- * Personalized learning
- * Rich, challenging and engaging content that accommodates diverse learning styles
- * Multi-age grouping
- * Small class sizes (16-20 in elementary, 20-26 in middle school school and 15-30 in high school)
- * Hands on, Minds-on Curriculum
- * Learning-by-doing constructivist curriculum
- * Opportunities for student voice and choice and personalization to reflect students' passions, interests and needs
- * Curriculum preview meetings to address/discuss goals and ask questions
- * Credentialed, experienced and dedicated teachers
- * Distributive leadership
- * Social Emotional curriculum that fosters community and personal development
- * Habits of Heart and Mind
- * Community of care and collaboration
- * Public presentations of learning
- * Mastery of "essential skills"
- * 21st century learning and real-world problem solving

Memberships

- * Coalition of Essential Schools
- * California Charter Schools Association
- * California Consortium for Independent Study
- * Schools That Can
- * Getting Smart

Reflections: Annual Performance

A reflection on annual performance based on a review of the California School Dashboard (Dashboard) and local data.

In spring 2024, the California Department of Education (CDE) released the 2024 AB 1505 Performance Category Data File which included the list of charter schools and their respective performance categories as determined by the CDE. Da Vinci Connect was placed into the High Performance Category, under Criterion 2: Receiving performance levels schoolwide and for a majority of subgroups that are the same or higher than the state average on the “academic performance indicators”—CAASPP for English language arts (ELA) and math, the English Language Progress Indicator (ELPI), and the College and Career Indicator (CCI). This status recognizes Da Vinci Connect as one of the highest performing charter schools in the state, and automatically recommends a 7-year charter renewal.

Despite outperforming the state in all academic performance indicators overall and for a majority of subgroups, there is still work to be done. On the academic indicators on the 2023 CA Dashboard, Da Vinci Connect saw declines in the distance from standard in both ELA and Math, and while ELA remained a green color rating, Math slipped into the Yellow. Our English Learners saw an increased number of students making progress towards English Proficiency on the English Learner Progress Metric, and our College and Career Indicator for our most recent class of high school graduates was a High status (no color rating for CCI will be available until the 2024 dashboard). On Academic Engagement and Conditions & Climate indicators, Da Vinci Connect saw a significant increase in Chronic Absenteeism, which dropped the school to an Orange color rating. Our graduation rate remains high at 89.3% for the official 4-year cohort rate, however, Da Vinci Connect allows students the option to postpone earning their diploma and enroll in Da Vinci Extension (DVX), our early college program established in 2015. 16 students from the class of 2022 (84.21% of 2022 cohort students) elected to enroll in DVX. If our college enrolled students are added to our official 10.53% graduation rate, it provides us with a corrected 4-year cohort graduation rate of 94.7%. All DVX students from this cohort are enrolled in college courses for the 22-23 year. The Da Vinci Connect Suspension rate also saw a small increase, the overall rate was still low enough to earn a Green overall rating. To keep suspension rates low, we focused on studying alternative punitive measures including restorative justice and in-school supports as alternatives to suspension. Standards were met for meeting basic needs (teacher credentialing, instructional materials, facilities), implementation of standard-based instruction, parent engagement, local climate survey and access to broad course of study. We continue to work towards robust supports for all families via at-home learning curriculum and intervention systems and strategies for when students are not being successful, particularly students regarded as "unduplicated" by the state. Additionally, the standards were met for basics (teachers, instructional materials, facilities), implementation of academic standards, parent and family engagement, local climate survey and access to a broad course of study.

In 2024 Da Vinci Connect also completed a full WASC accreditation self-study and visit. Through this process Da Vinci Connect did extensive data analysis and educational partner engagements, and collectively identified the following areas of strength and growth:

Areas of Strength

* The school employs culturally sensitive strategies to encourage family and community involvement, fostering a sense of inclusivity through signature practices like POLs and Exhibition to provide opportunities for family engagement and showcase students' academic and personal growth.

* Da Vinci Connect ensures a safe, clean, and orderly environment through dedicated security and custodial teams, emergency protocols, and a supportive atmosphere.

* Da Vinci's vision, rooted in celebrating individual differences, is actively practiced through signature practices, such as student-led conferences and exhibitions.

* The school provides robust academic support, including a TK-8 Parent Educator Support Specialist, HS Career Connected Learning Coordinator, asynchronous/at-home day access to learning spaces on both campuses, and authentic and relevant integration of 21st century skills, technology, and habits.

Areas of Growth

- * Focus on assessing the impact and effectiveness of family and community involvement strategies.
- * Strengthen ongoing systems for MTSS to ensure their effectiveness in addressing students' academic and social-emotional learning needs.
- * Identify strategies that enhance student self-advocacy to further support a sense of self and connection to the community.

Our analysis of our program through the WASC process confirms our identified student learner needs as the following prioritized growth areas for continuous improvement. All of the following schoolwide action plan items identified through the WASC process will be addressed within our LCAP:

- * Enhance and Strengthen Multi-Tier Systems of Support (MTSS): Develop clear and cohesive MTSS procedures driven by data outcomes and in articulation with stakeholders that address students' academic and socio-emotional needs, ensuring compliance with independent study requirements and integrating support strategies seamlessly across academic, social-emotional, and behavioral domains.
- * Enhance Mathematics Curriculum Alignment, Accessibility and Usage: Address identified struggles in math achievement and align mathematics curriculum within grade bands (TK-2, 3-5, 6-8, 9-12) to ensure accessibility, usage accountability for in-class and at-home instruction and intervention when content is not mastered. This includes setting high expectations for rigor and student engagement.
- * Enhance Data Collection and Analysis: Improve data collection methods to evaluate the effectiveness of targeted professional development on student academic progress. Implement data-driven systems to regularly monitor student outcomes and inform strategies for ongoing enhancement of teaching practices.
- * Enhance Family and Community Involvement: Assess the effectiveness of culturally relevant and supportive strategies to encourage family and community involvement, focusing on enhancing family engagement to create a more engaged school community and showcase student growth.

Reflections: Technical Assistance

As applicable, a summary of the work underway as part of technical assistance.

Comprehensive Support and Improvement

An LEA with a school or schools eligible for comprehensive support and improvement must respond to the following prompts.

Schools Identified

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

Support for Identified Schools

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

Monitoring and Evaluating Effectiveness

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

Engaging Educational Partners

A summary of the process used to engage educational partners in the development of the LCAP.

School districts and county offices of education must, at a minimum, consult with teachers, principals, administrators, other school personnel, local bargaining units, parents, and students in the development of the LCAP.

Charter schools must, at a minimum, consult with teachers, principals, administrators, other school personnel, parents, and students in the development of the LCAP.

An LEA receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Educational Partner(s)	Process for Engagement
Students	At Connect, we engage students as educational partners by prioritizing their social-emotional wellness and providing access to counselors with a low student-to-counselor ratio. Our flexible learning environment embraces a "come as you are" mantra, fostering inclusivity and acceptance. The implementation of our School Site Council and Parent Advisory Committee ensures that all voices are heard. Our curriculum includes project-based learning instruction and advisory classes for high school students, promoting active participation and personalized guidance throughout their educational journey. Students are also involved in the hiring process for most positions within the school. Student-led clubs and a student leadership committee also promote student engagement at the high school level.
Parents/Guardians/Families	At Connect, we engage parents and guardians as educational partners through consistent communication via newsletters and blogs. We host back-to-school nights and beginning-of-the-year meetings to foster connections with families. Informational meetings help families understand the school, and instructional materials are easily accessible through Canvas. Our open-door policy ensures administrators are readily available, while Parent Educator Conferences and counseling workshops provide valuable education opportunities. Strategic staffing, including a Parent Educator Support Specialist, supports parents, and school community-building events like multicultural fairs, talent shows, and school dances bring everyone together. Additionally, the School Site Council and Parent

Educational Partner(s)	Process for Engagement
	Advisory Committee ensure that parental voices are integral to our school's success.
Staff	At Connect, we engage staff as educational partners by providing 20 days of professional development each year and actively seeking their input on the annual calendar. Our wellness committee ensures staff well-being, while the School Site Council and Parent Advisory Committee include staff voices in decision-making. The evaluation process encourages self-reflection and bi-annual meetings with administrative evaluators, promoting continuous growth. With an open-door policy, administrators remain accessible, and staff are honored as professionals, enjoying significant autonomy, such as designing project-based curricula.
Professional Partners	At Connect, we engage professional partners to support students through internships and provide valuable advice about life after high school. These industry professionals assist in project design and the development of real-world learning curricula, enriching our career technical education pathway offerings. They also participate in community-building events, fostering strong connections between students and the professional world, and ensuring that our educational programs are relevant and impactful.

A description of how the adopted LCAP was influenced by the feedback provided by educational partners.

2023-2024 was Da Vinci Connect's WASC Self-Study year and as such, the program spent considerable time engaging educational partners regarding student outcomes and next steps for improvement. This included on-going staff professional development and collaboration as well as student and parent stakeholder engagement. The process led staff to determine four WASC goals, which were examined for integration into the LCAP following the WASC Committee visit in May 2024. The goals included clear MTSS procedures driven by data and in articulation with stakeholders, enhanced math curriculum that addresses student and family usage for at-home learning, data collection to monitor and articulate student outcomes, including increased engagement and rigor, as well as enhanced family and community involvement to foster a more engaged school community and showcase student growth. Each WASC goal aligns with LCAP goals to build on Connect's already effective culture and school community to enhance student connectedness, well-being and academic performance.

Goals and Actions

Goal

Goal #	Description	Type of Goal
1	Da Vinci Connect students will have access to the academic materials, instruction, interventions, and facilities necessary to produce excellence in their educational experience and academic outcomes. Courses will be taught by credentialed teachers engaged in the ongoing practice of instructional and curricular development, evaluation, and improvement. Students will learn in facilities that are clean, safe, and well maintained, and will have access to the instructional materials best suited to maximizing learning outcomes.	Maintenance of Progress Goal

State Priorities addressed by this goal.

- Priority 1: Basic (Conditions of Learning)
- Priority 2: State Standards (Conditions of Learning)
- Priority 7: Course Access (Conditions of Learning)

An explanation of why the LEA has developed this goal.

DV Connect educational partners believe that the foundation to an excellent education starts with the basic building blocks of our school. In order for students to continue to grow as well as to remain at the top of their educational game, our school needs to provide students with the facilities, materials, curriculum, and instruction that they need in order to maintain outstanding outcomes.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
1.1	Availability of Instructional Materials, as reported in the Student Accountability Report Card (SARC)	100% of students have access to instructional materials and resources in print or electronic formats in 2023-24.			100% of students will have access to instructional materials and resources in print or electronic formats.	
1.2	CDE Teacher Assignment Monitoring Outcomes (TAMO), as reported in the Student	Official CDE Teacher Misassignment data is not yet available for 2022-23, however DV			100% of teachers are properly assigned.	

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
	Accountability Report Card (SARC)	Connect does not anticipate having any teacher misassignments in 2022-23.				
1.3	Teacher reflections and evaluations	100% of teachers will complete a reflective evaluation process in 2023-24.			95% of teachers will participate in a reflective evaluation process and earn a positive evaluation.	
1.4	Teacher professional development ratings	On the 2023-24 annual staff survey, 88% of staff responded positively (Strongly Agree/ Agree) to questions on Professional Learning Process & Practices, and 81% positively to questions on the Professional Learning Environment.			Staff will continue to provide at least 90% positive feedback on professional learning opportunities at Connect.	
1.5	Success in academic curriculum	89% of 9-12 students achieved a 2.0 or above unweighted GPA in Fall 2023, and 85% of 9-12 students earned a 2.0 or above in Spring 2024.			85% of students will remain above a 2.0 unweighted GPA each semester.	
1.6	Targeted academic intervention	100% of students in need of intervention in Fall 2023 had academic supports in place before Spring 2024.			100% of students in need of intervention in the fall semester will have academic supports in place	

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
					prior to the spring semester.	
1.7	Specialized academic plans	100% of students with IEPs and 100% of 504 students had plans in place and communicated to teachers within 30 days of enrollment.			100% of students with existing specialized academic plans (IEPs/504s) will have plans in place and communicated to teachers within 30 days of enrollment.	
1.8	CA Facilities Inspection Tool (FIT) results, as reported in the Student Accountability Report Card (SARC)	The school is safe, clean and well maintained per January 2024 facilities inspection overall rating of 'Exemplary'.			Overall annual facilities inspection rating will remain Good or Exemplary. At least 95% of students will report feeling safe at school.	
1.9	School Safety: student survey results	Connect had 95% positive student ratings (Very Safe/ Safe/ Neutral) on the Fall 2023 survey question 'Do you feel safe at school?'			At least 95% of students will report feeling safe at school.	

Goal Analysis [2023-24]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Not Applicable.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Not Applicable.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

Not Applicable.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Not Applicable.

Actions

Action #	Title	Description	Total Funds	Contributing
1.1	Course materials & curriculum	Students are provided with appropriate course materials necessary to ensure access to the curriculum.	\$352,844.00	No
1.2	Teacher recruitment and credentialing support	Coordination of Induction participation activities and mentors, teachers who have not cleared their credential are provided a Induction program in order to do so and Da Vinci covers partial costs. Provide teacher assistance in transferring credential information. Providing support to intern credential holders or those from out of state in obtaining proper credentials. Hiring appropriately credentialed teachers and properly assigning them to courses and learners that they are qualified to teach.	\$7,875.00	No
1.3	Teacher professional development	Teachers participated in professional development activities both on and off campus to increase their ability to integrate Common Core Standards with 21st Century Skills, including math and equity conferences. Teachers will vertically plan curriculum with their grade level and/or department teams to ensure Common Core Standards are being met. Connect will provide CCSS-aligned instruction using integrated ELD and SDAIE instructional strategies, and will provide PD to teachers for examining achievement data and regularly reviewing progress. Support features are leveraged to support with language acquisition of EL students, UDL	\$94,007.50	Yes

Action #	Title	Description	Total Funds	Contributing
		strategies, appropriate modifications and accommodations for students with IEPs, and unduplicated student groups.		
1.4	Teacher preparation time	Teachers at Connect will be tasked with a lower total student load and be provided with more preparation time than a teacher in a traditional model. This model is principally directed toward targeted unduplicated count students and also serves all students by reducing student load, and providing collaboration time that allows teachers to support targeted and other students through office hours and other individual supports. This extra time will be spent developing real world project based, common core guided curriculum. This extra prep time and lower student load aligns with research showing that while class size has a very small effect on student performance, overall student load has a large effect. This system also imitates international systems such as Japan's, where teachers are given much more time to plan, reflect and work with job-alike peers to develop strong curriculum with professional and individual buy-in. Students will have access to before and access additional supports as needed to support their academic success.		No

Goals and Actions

Goal

Goal #	Description	Type of Goal
2	Da Vinci Connect students and families will benefit from a school that is student-centered, inclusive, and caring. Connect is passionate about providing equity in our educational experience and involving parents in the development, progress monitoring, and reflection on their student’s educational experience on campus.	Broad Goal

State Priorities addressed by this goal.

<p>Priority 3: Parental Involvement (Engagement) Priority 5: Pupil Engagement (Engagement) Priority 6: School Climate (Engagement)</p>
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An explanation of why the LEA has developed this goal.

<p>DV Connect students will be most successful in a school where the diversity of their culture, experience, and interests are valued and celebrated. The educational partners that support them need to be engaged in their goals, progress, and outcomes, as well as have voice in the decisions that impact the educational experience that their students receive.</p>
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Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
2.1	Parent Attendance at Student Led Conferences	The number of K-8 parents attending student led conferences in 2023-24 was 97.8%.			The number of parents attending student led conferences will remain higher than 90% as measured by sign in logs and teacher feedback.	
2.2	Parent Input in Decision Making	Fall 2023 parent surveys show that 75% of families responded positively (Strongly Agree/Agree) that			At least 85% of families Agree or Strongly Agree that DV Connect involves parents in	

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
		Connect involves parents in decision-making processes.			decision-making processes.	
2.3	Parent Participation in programs for unduplicated pupils	Fall 2023 parent survey responses to the question: 'I feel welcome to participate at this school' are 91% positive (Agree/Strongly Agree) for families whose primary language is other than English, and 87% positive for those who report being socio-economically disadvantaged.			At least 85% of families who are socio-economically disadvantaged and/or whose primary language is other than English, Agree or Strongly Agree that they feel welcome to participate at DV Connect.	
2.4	Average Daily Attendance (ADA)	2023-24 ADA for DV Connect 9-12 was 98.68% and for TK-8 it was 97.34%.			DV Connect ADA will remain above 95%.	
2.5	CA Dashboard: Chronic Absenteeism	On the 2023 CA Dashboard, 9.7% of students were chronically absent, an increase of 5.9% from the previous year for an Orange color rating overall.			DV Connect will maintain a Blue or Green rating for the Chronic Absenteeism indicator on the CA School Dashboard.	
2.6	CA Dashboard: Chronic Absenteeism (unduplicated subgroups)	On the 2023 CA Dashboard, 16.1% of SED students were Chronically Absent, a 6.1% increase from the previous year for a Red color rating. 14.3% of			DV Connect will maintain a Blue or Green rating for the Suspension Rate indicator on the CA School Dashboard.	

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
		English Learners were Chronically Absent, an increase of 9.7% from the previous year, but a color status level was not reported due to fewer than 30 students enrolled.				
2.7	CA Dashboard: Suspension Rate	On the 2023 CA Dashboard, 0.9% of students were suspended at least once, an increase of 0.9% from the previous year for a Green color rating overall.			DV Connect will maintain a Blue or Green rating for the Suspension Rate indicator on the CA School Dashboard.	
2.8	CA Dashboard: Suspension Rate (unduplicated subgroups)	On the 2023 CA Dashboard, 1.6% of SED students were suspended at least once, an increase of 1.6% from the previous year for a Yellow color rating. 3% of EL students were suspended at least once, an increase of 3% from the previous year for an Orange color rating.			DV Connect will maintain a Blue or Green rating for both SED and EL student groups for the Suspension Rate indicator on the CA School Dashboard.	
2.9	Student Survey Responses: Diversity & Inclusion	On the Fall 2023 student survey, 83% of students chose "Agree" or 'Strongly Agree' on the Diversity & Inclusion section questions.			More than 80% of respondents choose 'Agree,' or 'Strongly Agree' on the 5 question Diversity & Inclusion section of	

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
					the annual student survey.	
2.10	Student Survey Responses: Community & Connectedness	On the Fall 2023 student survey, 79% of students chose 'Agree' or 'Strongly Agree' on the School Community & Connectedness section of the survey.			More than 80% of respondents Agree or Strongly Agree on the 7 question School Community & Connectedness section of the annual student survey.	

Goal Analysis [2023-24]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Not Applicable.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Not Applicable.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

Not Applicable.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Not Applicable.

Actions

Action #	Title	Description	Total Funds	Contributing
2.1	Parent/ guardian engagement & communications	Da Vinci Connect will increase parent participation, input, and involvement through expanded activities including parent nights focused on academics, college preparatory advising, and access to post-secondary options. Families are provided with a calendar of events and parent engagement opportunities that is posted and updated on the school website. The school and Da Vinci Schools blogs also provide information regarding parent involvement opportunities, college counseling meetings and other parent-centric events. Staff will continue to communicate via parent emails, and send home of messages and reminders via the computerized school phone system.	\$27,503.00	Yes
2.2	Advisory & SEL curriculum	Creation and execution of an advisory curriculum that supports student's engagement and connection to other students and staff and supports their academic, behavioral, and college readiness success. Stipend will be paid for a teacher to plan and support advisory lessons, activities. Time will be dedicated to developing program needs, gathering lesson plans and activities for students, and disseminating curriculum to teachers.	\$9,925.00	No
2.3	Counseling Staffing	Counselors, counseling interns, and social work interns will support students more effectively with a lower student to counselor ratio. DV Connect will continue to staff at a lower student to counselor ratio in comparison to schools in California. DV Connect ensured a low student to counselor ratio on campus to increase overall student support, including for academics, socioemotional issues, and academic and behavioral support for low-income pupils, English learners, foster youth, and re-designated fluent English proficient pupils.	\$291,000.00	Yes
2.4	Extra-curricular activities	Students will have community dialogues that increase student morale. Extracurricular programs, athletics, Performing Arts and stipends or hourly wages for adults running programs will be offered.	\$216,354.00	No
2.5	Assistant principal staffing	To ensure the academic success of low-income pupils, English learners, foster youth, and redesignated fluent English proficient pupils, the	\$155,000.00	Yes

Action #	Title	Description	Total Funds	Contributing
		Assistant Principal will provide support in a variety of ways, including meeting with students and parents regarding academics, attendance, and discipline issues.		

Goals and Actions

Goal

Goal #	Description	Type of Goal
3	Da Vinci Connect will promote the achievement of all students in English Language Arts, particularly for low-income and English learner students, by working collaboratively with students, parents, teachers, and the community to review educational practices and research for the purpose of developing a more holistic definition of successful mastery and college readiness in this area, as well as identifying an evaluative approach that in future years will increase the readiness and opportunities available to our students upon graduation from high school.	Focus Goal

State Priorities addressed by this goal.

Priority 2: State Standards (Conditions of Learning) Priority 4: Pupil Achievement (Pupil Outcomes)
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An explanation of why the LEA has developed this goal.

To better serve our students and community and to ensure that each and every student has an equitable opportunity to develop and demonstrate a broader set of competency in English Language Arts that will increase their opportunities for success in college and/or career, we will partner with educational partners to develop a more holistic definition of student success that includes not only state mandated CAASPP testing, but also more formative college prep testing via the NWEA MAP leading up to that as well. English Learners will continue to be annually evaluated on their progress on the Summative ELPAC, and growth will continue to be reported until students are eligible to be redesignated. We believe that involving and informing educational partners, including students, parents, teachers and staff, about college readiness growth on the NWEA MAP and ELPAC throughout the process will increase trust, buy-in and increased engagement in the adopted definition of student success in English Language Arts. We, as a school and a community, are no longer content with the status quo of evaluating student success in English Language Arts on a single exam and resolve to do our utmost to ensure increased opportunities for our students to demonstrate mastery and college readiness in multiple ways.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
3.1	CA Dashboard: English Language Arts	On the 2023 CA School Dashboard, DV Connect students scored 27.8 points above standard in ELA, a decrease of 14.3			DV Connect will maintain a Blue or Green rating in English Language Arts on the CA School Dashboard.	

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
		points from the year before, for a Green overall dashboard rating.				
3.2	CA Dashboard: English Language Arts (unduplicated subgroups)	On the 2023 School Dashboard, our 136 SEL students at Connect scored 4.4 points below standard in English, maintaining with an increase of 1.7 points for a Yellow color rating. EL students scored 16.3 points below standard in English, an increase of 23.9 points from the previous year, but no color rating for EL students was given because there were fewer than 30 students in the subgroup.			DV Connect will maintain Blue or Green ratings for unduplicated subgroups in English Language Arts on the CA School Dashboard.	
3.3	NWEA MAP: Reading Achievement	Winter 2023-24 overall performance scores in Reading were Average, High Average, or High for 75% of Da Vinci Connect students.			80% of students overall will score Average, High Average, or High on the Reading NWEA MAP.	
3.4	NWEA MAP: Reading Growth	Winter 2022-23 to Winter 2023-24 NWEA MAP observed growth in Reading met the Grade-Level Norms Projected Growth for all grade levels except 1st, 10th, and 11th grades.			All grade levels will meet Schoolwide Grade-Level Norm Projected Growth on the Reading NWEA MAP.	

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
3.5	CA Dashboard: English Learner Progress Indicator (ELPI)	On the 2023 CA School Dashboard, 61.9% of Connect EL students made progress towards English Language Proficiency, an increase of 6.9%. No color rating for EL students was given because there were fewer than 30 students in the subgroup.			DV Connect will maintain Blue or Green ratings for English Learner Progress on the CA School Dashboard.	

Goal Analysis [2023-24]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Not Applicable.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Not Applicable.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

Not Applicable.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Not Applicable.

Actions

Action #	Title	Description	Total Funds	Contributing
3.1	Reading & ELA support & intervention programs	Students in need of English interventions will have access to intervention and support courses. Maintain and/or increase academic coaches and hours as needed to support students in ELA courses and outcomes. Unduplicated students will be intentionally reviewed and given priority in intervention opportunities.	\$86,384.00	Yes
3.2	College level English & writing supports	All students needing additional support to accomplish college coursework receive targeted instruction from a credentialed teacher in a class called "College Support." Unduplicated students will be intentionally reviewed and given priority in intervention opportunities.	\$60,000.00	Yes
3.3	English Language Arts curriculum & programs	Da Vinci Connect students will be provided with the appropriate English Language Arts curriculum and course materials necessary to ensure growth and success in ELA. Connect will review alignment of instructional materials to course offerings, maintain an annual inventory of instructional materials, and ensure adequate budget for instructional materials is in place.	\$10,600.00	No
3.4	English Learner Supports & Coordinator	A Coordinator for English Language Learners will be assigned to monitor current EL student progress, as well as the academic status of RFEP students who transitioned from EL services within the last four years. English language development seminars for EL students working to make progress in proficiency will also be funded.	\$77,500.00	Yes
3.5	NWEA MAP reading tests	To ensure success and growth for low-income pupils, English learners, foster youth, and re-designated fluent English proficient pupils, students will be offered the opportunity to take the NWEA MAP in grades TK-12 to ensure growth towards proficiency and college readiness. Teachers analyze student data from NWEA MAP tests and mastery based grading to implement proper interventions as well as measure student growth. Connect will carefully examine NWEA MAP scores, and review progress towards targets with instructional staff.	\$6,000.00	No

Action #	Title	Description	Total Funds	Contributing
3.6	MTSS Supports & Data Monitoring Costs	Through the use of a Multi-Tiered Systems of Support (MTSS) framework, students who are identified as needing academic and/or behavioral supports will be provided with interventions in appropriate tiers. Da Vinci Schools Data & Accountability staff work to support data collection, analysis, and structures to help ensure that high needs students have the interventions and resources that they need to be successful.	\$25,750.00	No

Goals and Actions

Goal

Goal #	Description	Type of Goal
4	Da Vinci Connect will promote the achievement of all students in Mathematics, particularly for low-income and English learner students, by working collaboratively with students, parents, teachers, and the community to review educational practices and research for the purpose of developing a more holistic definition of successful mastery and college readiness in this area, as well as identifying an evaluative approach that in future years will increase the readiness and opportunities available to our students upon graduation from high school.	Focus Goal

State Priorities addressed by this goal.

Priority 2: State Standards (Conditions of Learning)
 Priority 4: Pupil Achievement (Pupil Outcomes)

An explanation of why the LEA has developed this goal.

To better serve our students and community and to ensure that each and every student has an equitable opportunity to develop and demonstrate a broader set of competency in Mathematics that will increase their opportunities for success in college and/or career, we will partner with educational partners to develop a more holistic definition of student success that includes not only state mandated CAASPP testing, but also more formative college prep testing via the NWEA MAP leading up to that as well. We believe that involving and informing educational partners, including students, parents, teachers and staff, about college readiness growth on the NWEA MAP throughout the process will increase trust, buy-in and increased engagement in the adopted definition of student success in Mathematics. We, as a school and a community, are no longer content with the status quo of evaluating student success in Mathematics on a single exam and resolve to do our utmost to ensure increased opportunities for our students to demonstrate mastery and college readiness in multiple ways.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
4.1	CA Dashboard: Mathematics Indicator	On the 2023 CA School Dashboard, DV Connect students scored 20.2 points below standard in Math, a decrease of 27.9 points from the year before, for a Yellow			DV Connect will maintain a Blue or Green rating in Mathematics on the CA School Dashboard.	

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
		overall dashboard rating.				
4.2	CA Dashboard: Mathematics Indicator (unduplicated subgroups)	On the 2023 School Dashboard, our 136 SEL students at Connect scored 81.5 points below standard in math, a decrease of 29.4 points for an Orange color rating. EL students scored 60.7 points below standard in Math, an increase of 28.4 points from the previous year, but no color rating for EL students was given because there were fewer than 30 students in the subgroup.			DV Connect will annually improve CAASPP distance from standard scores in Math to earn and maintain Blue or Green ratings for unduplicated subgroups on the CA School Dashboard.	
4.3	NWEA MAP: Math Achievement	Winter 2023-24 overall performance scores in Mathematics were Average, High Average, or High for 64% of Da Vinci Connect students.			80% of students overall will score Average, High Average, or High on the Mathematics NWEA MAP.	
4.4	NWEA MAP: Math Growth	Winter 2022-23 to Winter 2023-24 NWEA MAP observed growth in Mathematics met the Grade-Level Norms Projected Growth for all grade levels except 1st, 2nd, 11th, and 12th grades.			All grade levels will meet Schoolwide Grade-Level Norm Projected Growth on the Mathematics NWEA MAP.	

Goal Analysis [2023-24]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Not Applicable.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Not Applicable.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

Not Applicable.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Not Applicable.

Actions

Action #	Title	Description	Total Funds	Contributing
4.1	Mathematics support & intervention programs	Students in need of Mathematics interventions will have access to intervention and support courses. Maintain and/or increase academic coaches and hours as needed to support students in Math courses and outcomes. Unduplicated students will be intentionally reviewed and given priority in intervention opportunities.	\$68,330.00	Yes
4.2	Math curriculum & programs	Da Vinci Connect students will be provided with the appropriate mathematics curriculum and course materials necessary to ensure growth and success in math. Connect will implement math curriculum with embedded usage tracking, support, and re-teaching when needed, as well as review alignment of instructional materials to course offerings, maintain an annual inventory of instructional materials, and ensure adequate budget for instructional materials is in place.	\$25,050.00	No

Action #	Title	Description	Total Funds	Contributing
4.3	NWEA MAP mathematics tests	To ensure success and growth for low-income pupils, English learners, foster youth, and re-designated fluent English proficient pupils, students will be offered the opportunity to take the NWEA MAP in grades TK-12 to ensure growth towards proficiency and college readiness. Teachers analyze student data from NWEA MAP tests and mastery based grading to implement proper interventions as well as measure student growth. Connect will carefully examine NWEA MAP scores, and review progress towards targets with instructional staff.	\$6,000.00	No
4.4	MTSS Supports & Data Monitoring Costs	Through the use of a Multi-Tiered Systems of Support (MTSS) framework, students who are identified as needing academic and/or behavioral supports will be provided with interventions in appropriate tiers. Da Vinci Schools Data & Accountability staff work to support data collection, analysis, and structures to help ensure that high needs students have the interventions and resources that they need to be successful.	\$25,750.00	No

Goals and Actions

Goal

Goal #	Description	Type of Goal
5	Da Vinci Connect graduates will all have the opportunity to practice and develop the 21st century skills and habits of heart and mind necessary to be prepared for career and college opportunities after high school, graduate as life-long learners, and be passionate about their personal interests and successes as they leave Connect prepared for their college experiences and careers in their lives beyond graduation.	Broad Goal

State Priorities addressed by this goal.

<p>Priority 4: Pupil Achievement (Pupil Outcomes)</p> <p>Priority 7: Course Access (Conditions of Learning)</p> <p>Priority 8: Other Pupil Outcomes (Pupil Outcomes)</p>
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An explanation of why the LEA has developed this goal.

The state of California has only begun to establish standardized definitions of “student success” or “college and career readiness.” As such, the metrics included in the CA School Dashboard and the UC/CSU A-G requirements have become the de facto definition of success. At Da Vinci Connect, these metrics are only the beginning of the definition. Stakeholder feedback has noted that, while necessary, these measures simply are not sufficient to describe the broad-reaching skills, competencies, qualities, and mindsets young people will need to be successful in college, career, and civic life. Students must also be able to demonstrate 21st century skills (critical thinking & problem solving, communication, initiative, leadership, use of academic language, use of technology), social-emotional skills & habits of mind (accountability, connection, collaboration, evidence, integrity, quality), career and real-world learning opportunities, civic engagement, and more in order to be truly ready for life beyond high school. College course completion in high school is also a critical component of our model, and it is our goal that all students leave high school with college credits earned at no cost to students or their families.

Measuring and Reporting Results

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
5.1	CA Dashboard: 4-Year Cohort Grad Rate	Da Vinci Connect allows students the option to postpone earning their diploma and enroll in Rivet, an early college program. 5 students from the class			Cohort graduation rate (including Rivet students) will be Very High by state standards (at least 95%).	

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
		of 2023 (11.9% of 2023 cohort students) elected to enroll in DVX. If our college enrolled students are added to our official 85.71% graduation rate, it provides us with a corrected 4-year cohort graduation rate of 97.61%. All Rivet students from this cohort are enrolled in college courses for the 23-24 year.				
5.2	4-Year Cohort Dropout Rate	The 4-year cohort dropout rate for the class of 2023 was 0% (0 students).			The dropout rate will remain less than 2%.	
5.3	CA Dashboard: College and Career Readiness Indicator (CCI)	On the 2023 CA School Dashboard, 66.7% of Connect graduates were rated by the state as Prepared, for a High dashboard rating. No CCI ratings were reported on the 2022 dashboard, so change and color ratings for this metric will not be reported until the 2024 dashboard.			DV Connect will maintain a Blue or Green rating on the College & Career indicator on the CA School Dashboard.	
5.4	CA Dashboard: College and Career Readiness Indicator (CCI) (unduplicated subgroups)	On the 2023 CA School Dashboard, 60% of Connect SED graduates were rated as prepared on the			DV Connect will maintain a Blue or Green rating for unduplicated student groups on	

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
		College & Career indicator, which would normally be a High status rating, though no Performance Level was officially reported because there were fewer than 30 students in the group. Connect had no EL graduates in 2023, so no CCI status was reported on the 2023 dashboard for this group. No CCI ratings were reported on the 2022 dashboard, so change and color ratings for this metric will not be reported until the 2024 dashboard.			the College & Career indicator on the CA School Dashboard.	
5.5	College Course Completion	72% of the class of 2023 completed a college course prior to graduation. (26/36 graduates)			100% of DV Connect students will earn college credit for at least one course prior to graduation.	
5.6	Broad course of study: A-G eligibility rate	72% of the class of 2023 completed the courses required for A-G eligibility. (26/36 graduates)			DV Connect will maintain A-G course eligibility rates above 90%.	
5.7	Broad course of study:K-8	100% of K-8 students receive instruction in math, language arts, and project based social studies and science.			100% of K-8 students receive instruction in math, language arts, and project based	

Metric #	Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
					social studies and science.	

Goal Analysis [2023-24]

An analysis of how this goal was carried out in the previous year.

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

Not Applicable.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

Not Applicable.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

Not Applicable.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

Not Applicable.

Actions

Action #	Title	Description	Total Funds	Contributing
5.1	Credit recovery/ Summer School	DV Connect will create and expand credit recovery courses within the school year as well as create additional sections for teachers (at the cost of a stipend) in order to differentiate and shrink some classes where we see the most need for our at-risk students. These courses and sections should increase the graduation rate and decrease the dropout rate as students receive needed credits to be on a path toward graduation. Summer school courses will be made available in core content area courses as determined by student needs. Unduplicated students will be targeted for interventions and given priority on recovery opportunities.	\$16,850.00	Yes

Action #	Title	Description	Total Funds	Contributing
5.2	College courses & counseling	College courses will be offered to as many students as possible, and priority and focus will be given to unduplicated students who traditionally have lower college going and college success rates than their peers. College counselors will work with students to communicate college course opportunities and support college course enrollment. Textbook purchases for courses offered on campus by local Community Colleges.	\$115,000.00	Yes
5.3	Career exploration	The real world learning programs at Da Vinci Schools bridge the gap between the classroom and the workplace in order to get students to and through college and into careers that they love. Real world learning (RWL) programs provide students with the skills needed in the workplace through industry partner-supported learning experiences such as project support, internships, mentorship, workshops, tours, and teacher professional development. Naviance is a college and career program that further connects student strengths and interests directly to career exploration tools that are in turn connected to college majors and specific colleges strong in those areas. Students are able to research, track, and save careers and colleges that interest them, as well as their college applications and scholarships. CTE Pathways give students the opportunity for applied learning and the experiences that they need to be prepared to engage in careers beyond high school and college.	\$317,366.00	No

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students [2024-25]

Total Projected LCFF Supplemental and/or Concentration Grants	Projected Additional 15 percent LCFF Concentration Grant
\$800,820.00	\$

Required Percentage to Increase or Improve Services for the LCAP Year

Projected Percentage to Increase or Improve Services for the Coming School Year	LCFF Carryover — Percentage	LCFF Carryover — Dollar	Total Percentage to Increase or Improve Services for the Coming School Year
7.746%	0.000%	\$0.00	7.746%

The Budgeted Expenditures for Actions identified as Contributing may be found in the Contributing Actions Table.

Required Descriptions

LEA-wide and Schoolwide Actions

For each action being provided to an entire LEA or school, provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) for whom the action is principally directed, (2) how the action is designed to address the identified need(s) and why it is being provided on an LEA or schoolwide basis, and (3) the metric(s) used to measure the effectiveness of the action in improving outcomes for the unduplicated student group(s).

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
1.3	<p>Action: Teacher professional development</p> <p>Need: 89% of all Da Vinci Connect 9-12 students achieved a 2.0 or above unweighted GPA in Fall 2023.</p> <p>Socioeconomically Disadvantaged (SED) students had rates lower than for non-SED students, with only 86% of SED students</p>	<p>As a single site charter school, all students at Da Vinci Connect are enrolled at the same school and LEA. Teachers participate in 21 days of professional development geared specifically toward increasing the academic achievement of unduplicated (SED, EL, Foster, Homeless) students.</p> <p>Teacher professional development provides training in techniques such as scaffolding, sheltered instruction, and language-rich classroom</p>	<p>We will continue to monitor academic progress and access to curriculum for unduplicated student groups using student GPAs in Goal 1, as well as the disaggregated CAASPP scores from Goals 3 & 4.</p>

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	<p>earning a 2.0 GPA that term, while 91% of non-SED students earned a 2.0 or above.</p> <p>The results for English Learner (EL) and Redesignated English Proficient (RFEP) students as compared to their English Only (EO) and Initial English Proficient (IFEP) counterparts. 85% of EL/RFEP students earned a 2.0 or above GPA in Fall 2023, while 90% of EO/IFEP students earned a 2.0.</p> <p>In 2023-24, socioeconomically Disadvantaged (SED) students have lower CAASPP ELA scores in grades 3-8 and 11 than the All Students results, demonstrating learning gaps in English. in 2023, SED students scored 4.4 points below standard in ELA, while All Students scored 27.8 points above standard.</p> <p>The data is similar for English Learner (EL) students as compared to their non-EL peers, but the gaps are even larger than those for SED students. in 2023, EL students scored 16.3 points below standard in ELA (All Students: 27.8 above standard).</p> <p>In grades 3-8 and 11 in Math, socioeconomically Disadvantaged (SED) students have significantly lower CAASPP Math scores than the All Students results, demonstrating learning gaps in Math are present. in 2023, SED students scored 81.5 points below standard and All Students scored 20.2 points below standard in Math.</p>	<p>environments, which are essential for EL students to grasp complex academic concepts while simultaneously learning English, but these strategies benefit all students LEA wide, not just those whose language is other than English. SED, EL, Foster, and Homeless students often face unique challenges, including gaps in prior knowledge and lack of access to resources. Professional development can equip teachers with strategies to differentiate instruction and provide targeted support to meet their diverse needs. Research shows that targeted professional development improves teacher effectiveness, which in turn leads to higher student achievement and GPAs (Darling-Hammond, Hylar, & Gardner, 2017). Investing in teachers' growth directly benefits unduplicated students, fostering a more equitable and successful learning environment.</p>	

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	<p>The data is also similar for English Learner (EL) students as compared to their non-EL peers, though the gaps are smaller than those for SED students. In 2023, EL students scored 60.7 points below standard (All Students: 20.2 below standard) in Math.</p> <p>Professional development encourages teachers to develop curricula that are relevant and engaging for all students, including those from disadvantaged backgrounds. Engaging content can increase motivation and participation, leading to better academic outcomes. Teacher professional development opportunities are essential to increase GPAs and access to core content curriculum for unduplicated students as effective professional development equips teachers with strategies to address diverse learning needs, implement inclusive teaching practices, and use data-driven instruction. By enhancing teachers' skills in differentiation, culturally responsive pedagogy, and formative assessment, they can better support unduplicated students' academic progress.</p> <p>Scope: LEA-wide</p>		
2.1	<p>Action: Parent/ guardian engagement & communications</p> <p>Need:</p>	As a single site charter school, all students at Da Vinci Connect are enrolled at the same school and LEA. Da Vinci Connect will increase parent participation, input, and involvement through expanded activities including parent nights focused on academics, college preparatory	We will continue to monitor parent survey results and chronic absenteeism for all students as well as unduplicated student groups in Goal 2.

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	<p>In the Da Vinci Connect Fall 2023 parent survey, 89% of all Connect parents Agree or Strongly Agree that they feel welcome to participate at the school.</p> <p>The results for unduplicated student families vary slightly up for English Learners and slightly down for Socioeconomically Disadvantaged students. Fall 2023 parent survey responses to the question: 'I feel welcome to participate at this school' are 91% positive (Agree/Strongly Agree) for families whose primary language is other than English, and 87% positive for those who report being socio-economically disadvantaged.</p> <p>Chronic absenteeism for Connect students also highlights some discrepancies, with the Connect 2023 CA Dashboard reporting that 9.7% of all students were chronically absent, an increase of 5.9% from the previous year for an Orange color rating overall.</p> <p>When we dive in to disaggregated chronic absenteeism on the 2023 CA Dashboard, there are higher rates of chronic absenteeism for both SED and EL students as compared to their peers in the All Students group's 9.7% chronic absenteeism rate. 16.1% of SED students were Chronically Absent, a 6.1% increase from the previous year for a Red color rating. 14.3% of English Learners were Chronically Absent, an increase of 9.7% from the previous year, but a color status level was not reported due to fewer than 30 students enrolled.</p>	<p>advising, and access to post-secondary options. Families are provided with a calendar of events and parent engagement opportunities that is posted and updated on the school website. The school and Da Vinci Schools blogs also provide information regarding parent involvement opportunities, college counseling meetings and other parent-centric events. Staff will continue to communicate via parent emails, and send home of messages and reminders via the computerized school phone system.</p> <p>Increasing parent participation in school events and communications through effective parent communications and parent engagement events can significantly improve outcomes for unduplicated students (SED, EL, Foster, Homeless). Research indicates that parental involvement is linked to higher academic achievement and better student behavior (Henderson & Mapp, 2002). School events and regular communications create opportunities for parents to engage with teachers and stay informed about their child's progress, fostering a supportive home environment. This engagement helps bridge educational gaps, provides tailored support, and encourages consistent attendance and participation, ultimately enhancing the academic and social-emotional outcomes for unduplicated students.</p>	

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	<p>Increasing parent and guardian engagement and communications at a school can help improve parent engagement survey results and reduce chronic absenteeism. When parents are actively involved and informed about their child's education, they are more likely to support and reinforce positive behaviors and attendance at home. Effective communication builds trust and a sense of partnership between the school and families, fostering a collaborative environment. This, in turn, enhances parents' perception of the school, leading to a greater feeling of school participation and engagement. Additionally, engaged parents can identify and address barriers to attendance early, ensuring students are consistently present and engaged in their learning.</p> <p>Scope: LEA-wide</p>		
2.3	<p>Action: Counseling Staffing</p> <p>Need: On the 2023 CA Dashboard, 0.9% of All Students at Da Vinci Connect were suspended at least once, an increase of 0.9% from the previous year for a Green color rating overall.</p> <p>When we dive in to disaggregated suspension data for unduplicated student groups, on the 2023 CA Dashboard, 1.6% of SED students</p>	<p>As a single site charter school, all students at Da Vinci Connect are enrolled at the same school and LEA. Counselors, counseling interns, and social work interns will support students more effectively with a lower student to counselor ratio. DV Connect will continue to staff at a lower student to counselor ratio in comparison to schools in California. DV Connect ensured a low student to counselor ratio on campus to increase overall student support, including for academics, socioemotional issues, and academic and behavioral support for low-income pupils, English</p>	<p>We will continue to monitor student survey results and suspension rates for all students as well as unduplicated student groups in Goal 2, as well as disaggregated College & Career Readiness rates in Goal 5.</p>

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	<p>were suspended at least once, an increase of 1.6% from the previous year for a Yellow color rating. 3% of EL students were suspended at least once, an increase of 3% from the previous year for an Orange color rating.</p> <p>For Connect High School students, on the 2023 CA School Dashboard, 66.7% of Connect graduates were rated by the state as Prepared, for a High dashboard rating. No CCI ratings were reported on the 2022 dashboard, so change and color ratings for this metric will not be reported until the 2024 dashboard. 60% of Connect SED graduates were rated as prepared on the College & Career indicator. While the SED rate is 6.7% lower than the All Students rate, the status rating for 60% prepared would also be a High status rating, though no official Performance Level was officially reported because there were fewer than 30 students in the group. Connect had no EL graduates in 2023, so no CCI status was reported on the 2023 dashboard for this group.</p> <p>Student connectedness as measured by the annual student surveys also shows some discrepancies for unduplicated students. On the annual student survey question 'This school creates a compassionate and caring learning community,' 70% of SED students responded positively (Agree or Strongly Agree), while 74% of non-SED students responded positively. Similarly, for the question, 'This school creates an environment of high integrity, respect, and trust,' 64% of SED students responded positively as</p>	<p>learners, foster youth, and re-designated fluent English proficient pupils.</p> <p>Lower student-to-counselor ratios can significantly improve student connectedness, suspension rates, and college readiness. With more manageable caseloads, counselors can provide personalized attention, fostering stronger relationships and a sense of belonging among students. This connectedness reduces behavioral issues, leading to fewer suspensions. Additionally, counselors can offer tailored academic and college preparation support, ensuring students are better informed and prepared for post-secondary education. Research supports that lower ratios enhance the quality of guidance services, enabling counselors to address individual needs effectively, thereby boosting students' academic and social outcomes (American School Counselor Association, 2019).</p>	

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	<p>compared to 74% of non-SED students. EL and RFEP students actually had higher ratings for both questions than their English Only or IFEP (initially English fluent) peers, with 82% of EL and RFEP students reporting an environment of high integrity, respect, and trust while only 70% of EO and IFEP students felt that way. For compassionate and caring learning community, EL and RFEP students were 80% positive, while EO and IFEP students were only 71% positive.</p> <p>Unduplicated students are historically underserved in traditional school models, and face unique challenges that require personalized attention. More counselors at Da Vinci Connect could mean better identification of and response to individual needs, fostering stronger relationships and a supportive environment. This individualized support can address academic, social, and emotional barriers, improving attendance, behavior, and academic outcomes. Moreover, additional counselors can provide targeted college and career readiness guidance, ensuring these students have the resources and support necessary for post-secondary success. Enhanced counseling services are crucial for addressing the diverse needs of unduplicated students effectively.</p> <p>Scope: LEA-wide</p>		

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
<p>2.5</p>	<p>Action: Assistant principal staffing</p> <p>Need: On the 2023 CA Dashboard, 0.9% of All Students at Da Vinci Connect were suspended at least once, an increase of 0.9% from the previous year for a Green color rating overall.</p> <p>When we dive in to disaggregated suspension data for unduplicated student groups, on the 2023 CA Dashboard, 1.6% of SED students were suspended at least once, an increase of 1.6% from the previous year for a Yellow color rating. 3% of EL students were suspended at least once, an increase of 3% from the previous year for an Orange color rating.</p> <p>Student connectedness as measured by the annual student surveys also shows some discrepancies for unduplicated students. On the annual student survey question 'This school creates a compassionate and caring learning community,' 70% of SED students responded positively (Agree or Strongly Agree), while 74% of non-SED students responded positively. Similarly, for the question, 'This school creates an environment of high integrity, respect, and trust,' 64% of SED students responded positively as compared to 74% of non-SED students. EL and RFEP students actually had higher ratings for both questions than their English Only or IFEP (initially English fluent) peers, with 82% of EL and RFEP students reporting an environment of high integrity, respect, and</p>	<p>As a single site charter school, all students at Da Vinci Connect are enrolled at the same school and LEA. To ensure the academic success of low-income pupils, English learners, foster youth, and redesignated fluent English proficient pupils, the Assistant Principal will provide support in a variety of ways, including meeting with students and parents regarding academics, attendance, and discipline issues.</p> <p>Da Vinci Connect assistant principals provide targeted support to unduplicated students LEA-wide to improve student outcomes. Assistant principals implement tailored programs and interventions addressing these students' specific academic and socio-emotional needs. They enhance communication and coordination among teachers, parents, and students, ensuring a comprehensive support network. Assistant principals support our schools and promptly address issues, reducing behavioral problems and suspensions. Their leadership in creating an inclusive and supportive school environment directly contributes to better attendance, higher academic achievement, and improved college and career readiness for unduplicated students.</p>	<p>We will continue to monitor student survey results and suspension rates for all students as well as unduplicated student groups in Goal 2.</p>

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	<p>trust while only 70% of EO and IFEP students felt that way. For compassionate and caring learning community, EL and RFEP students were 80% positive, while EO and IFEP students were only 71% positive.</p> <p>Staffing an assistant principal can greatly support feelings of connectedness and lower suspension rates for all students, while also allowing us to target additional supports and attention to unduplicated student groups in particular. Assistant principals can dedicate time to building relationships with students, providing a consistent and supportive presence. This role allows for more proactive and individualized interventions, addressing behavioral issues before they escalate to suspensions. Additionally, assistant principals can support MTSS practices, and implement programs focused on social-emotional learning and positive behavior reinforcement, creating a more inclusive and connected school environment. Their leadership and attention can ensure that unduplicated students receive the support they need to thrive.</p> <p>Scope: LEA-wide</p>		
3.1	<p>Action: Reading & ELA support & intervention programs</p> <p>Need:</p>	<p>As a single site charter school, all students at Da Vinci Connect are enrolled at the same school and LEA. Students in need of English interventions will have access to intervention and support courses. Maintain and/or increase academic coaches and hours as needed to support students in ELA</p>	<p>We will continue to monitor academic progress and access to curriculum in ELA for unduplicated student groups using disaggregated student</p>

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	<p>In 2023-24, socioeconomically Disadvantaged (SED) students have lower CAASPP ELA scores than the All Students results, demonstrating learning gaps in English. In 2023, SED students scored 4.4 points below standard in ELA, while All Students scored 27.8 points above standard.</p> <p>The data is similar for English Learner (EL) students as compared to their non-EL peers, but the gaps are even larger than those for SED students. In 2023, EL students scored 16.3 points below standard in ELA (All Students: 27.8 above standard).</p> <p>English interventions and reading programs are essential when achievement gaps in ELA testing are present for unduplicated students. ELA intervention programs and staff identify specific learning needs, skill deficiencies, and areas for targeted intervention. Reading programs then provide structured, evidence-based instruction tailored to address these gaps, helping students improve their literacy skills. Together, these tools ensure that instruction is personalized and effective, promoting better comprehension, fluency, and overall academic performance. These actions are critical for closing achievement gaps and ensuring equitable educational outcomes for all students.</p> <p>Scope:</p>	<p>courses and outcomes. Unduplicated students will be intentionally reviewed and given priority in intervention opportunities.</p> <p>Research shows that reading programs significantly improve ELA test scores for all students, but especially for unduplicated students. The Institute of Education Sciences (IES) reports that evidence-based reading programs tailored to these diagnostics help improve literacy skills, comprehension, and fluency. Individualized student academic coaches further provide a comprehensive support system that addresses the unique needs of unduplicated students. By offering personalized academic assistance, emotional support, resource access, and future planning, coaches play a critical role in helping these students overcome barriers and achieve their full potential. These combined strategies provide personalized, effective support, and will lead to measurable improvements in ELA CAASPP scores and narrowing achievement gaps for these students.</p>	<p>CAASPP ELA scores in Goal 3.</p>

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	LEA-wide		
3.2	<p>Action: College level English & writing supports</p> <p>Need: In 2023-24, socioeconomically Disadvantaged (SED) students have lower CAASPP ELA scores than the All Students results, demonstrating learning gaps in English. In 2023, SED students scored 4.4 points below standard in ELA, while All Students scored 27.8 points above standard.</p> <p>The data is similar for English Learner (EL) students as compared to their non-EL peers, but the gaps are even larger than those for SED students. In 2023, EL students scored 16.3 points below standard in ELA (All Students: 27.8 above standard).</p> <p>For Connect High School students, on the 2023 CA School Dashboard, 66.7% of Connect graduates were rated by the state as Prepared, for a High dashboard rating. No CCI ratings were reported on the 2022 dashboard, so change and color ratings for this metric will not be reported until the 2024 dashboard. 60% of Connect SED graduates were rated as prepared on the College & Career indicator. While the SED rate is 6.7% lower than the All Students rate, the status rating for 60% prepared would also be a High status rating, though no official Performance Level was officially reported because there were fewer than 30 students in the group. Connect had no</p>	<p>As a single site charter school, all students at Da Vinci Connect are enrolled at the same school and LEA. All students needing additional support to accomplish college coursework receive targeted instruction from a credentialed teacher in a class called "College Support." Unduplicated students will be intentionally reviewed and given priority in intervention opportunities.</p> <p>Success in college-level English courses is vital for unduplicated students as it significantly impacts their overall academic and career success. Research shows that strong proficiency in English and writing skills is crucial for academic performance across disciplines and is highly valued in the workforce (Bailey, Jeong, & Cho, 2010). Mastery of these skills enhances critical thinking, communication, and analytical abilities, which are essential for both higher education and career advancement. Providing targeted support in these courses helps unduplicated students build a solid foundation, increasing their chances of college completion and successful career outcomes (Kuh et al., 2008).</p>	<p>We will continue to monitor academic progress and access to curriculum in ELA for unduplicated student groups using disaggregated student CAASPP ELA scores in Goal 3, as well as disaggregated College & Career Readiness rates in Goal 5.</p>

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	<p>EL graduates in 2023, so no CCI status was reported on the 2023 dashboard for this group.</p> <p>Da Vinci Connect High School is an independent study, dual enrollment public school that combines in-person and remote learning. Students take college classes beginning in 9th grade with additional opportunities to work toward an AA or Bachelor's degree, while earning their high school diploma. College course completion is one of the CA College & Career Indicators that can help ensure that our students graduate CCI Prepared. Keeping in mind the current gaps in CCI and preparedness and ELA CAASPP scores, it is crucial for us to ensure that unduplicated students to have additional writing and ELA supports in college-level English courses. These students often face unique challenges, such as language barriers and limited prior academic preparation, which can hinder their performance in advanced courses. Targeted supports can help bridge these gaps, improving their writing skills, comprehension, and overall academic confidence. Enhanced ELA support ensures that unduplicated students can fully engage with course material, succeed in their studies, and are better prepared for the demands of their college courses at Connect High School and in their future college and career opportunities, promoting equity and academic excellence for all of our students.</p>		

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	<p>Scope: LEA-wide</p>		
<p>4.1</p>	<p>Action: Mathematics support & intervention programs</p> <p>Need: In 2023-24, socioeconomically Disadvantaged (SED) students have significantly lower CAASPP Math scores than the All Students results, demonstrating learning gaps in Math are present. In 2023, SED students scored 81.5 points below standard and All Students scored 20.2 points below standard in Math.</p> <p>The data is similar for English Learner (EL) students as compared to their non-EL peers, though the gaps are smaller than those for SED students. In 2023, EL students scored 60.7 points below standard (All Students: 20.2 below standard).</p> <p>Targeted math interventions and math support programs are essential when achievement gaps in math CAASPP testing are present for unduplicated students. Intentional math interventions help identify specific learning needs, skill deficiencies, and areas for targeted intervention. Math support programs then provide structured, evidence-based instruction tailored to address these gaps, helping students improve their numeracy skills. Together, these practices ensure that instruction is personalized and effective, promoting better comprehension, fluency, and overall academic performance. These tools</p>	<p>As a single site charter school, all students at Da Vinci Connect are enrolled at the same school and LEA. Students in need of Mathematics interventions will have access to intervention and support courses. Maintain and/or increase academic coaches and hours as needed to support students in Math courses and outcomes. Unduplicated students will be intentionally reviewed and given priority in intervention opportunities.</p> <p>Similar to the research supporting the need for English supports and interventions noted in Goal 3, there is also research that indicates that math support programs also significantly enhance math test scores for unduplicated students. Research by the Institute of Education Sciences (IES) shows that math support programs, which provide structured and individualized instruction, lead to substantial improvements in students' mathematical understanding and performance. These approaches will help ensure personalized support, effectively addressing learning gaps and boosting math test scores for all RISE students, with a targeted focus on our unduplicated groups. Individualized student academic coaches further provide a comprehensive support system that addresses the unique needs of unduplicated students. By offering personalized academic assistance, emotional support, resource access, and future planning, coaches play a critical role in helping these students overcome barriers and achieve their full potential. These combined</p>	<p>We will continue to monitor academic progress and access to curriculum in Math for unduplicated student groups using disaggregated student CAASPP Math scores in Goal 4.</p>

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	<p>are critical for closing achievement gaps and ensuring equitable educational outcomes for all students.</p> <p>Scope: LEA-wide</p>	<p>strategies provide personalized, effective support, and will lead to measurable improvements in Math CAASPP scores and narrowing achievement gaps for these students.</p>	
<p>5.1</p>	<p>Action: Credit recovery/ Summer School</p> <p>Need: Da Vinci Connect allows students the option to postpone earning their diploma and enroll in Rivet, an early college program. 5 students from the class of 2023 (11.9% of 2023 cohort students) elected to enroll in DVX. If our college enrolled students are added to our official 85.71% graduation rate, it provides us with a corrected 4-year cohort graduation rate of 97.61% for All Students . All Rivet students from this cohort are enrolled in college courses for the 23-24 year. While the official graduation rate for SED students was 96.3%, one SED student attended Rivet, which brings the graduation rate up to 100% for SED students, just slightly higher than the All Students rate. Connect had no EL graduates in 2023, so no Graduation Rate was reported on the 2023 dashboard for this group.</p> <p>The 4-year cohort dropout rate for the class of 2023 was 0% (0 students), all unduplicated Connect students completed high school.</p>	<p>As a single site charter school, all students at Da Vinci Connect are enrolled at the same school and LEA. DV Connect will create and expand credit recovery courses within the school year as well as create additional sections for teachers (at the cost of a stipend) in order to differentiate and shrink some classes where we see the most need for our at-risk students. These courses and sections should increase the graduation rate and decrease the dropout rate as students receive needed credits to be on a path toward graduation. Summer school courses will be made available in core content area courses as determined by student needs. Unduplicated students will be targeted for interventions and given priority on recovery opportunities.</p> <p>Access to credit recovery and summer school is crucial for unduplicated students to continue to ensure high graduation rates, low dropout rates, and increase levels of college and career preparedness. These programs provide opportunities to make up for missed or failed courses, helping students stay on track for graduation. By addressing academic gaps and offering flexible learning options, credit recovery and summer school programs support continuous progress. Research indicates that such</p>	<p>We will continue to monitor graduation, drop out, and College and Career Readiness Indicator rates for unduplicated student groups in Goal 5.</p>

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	<p>Despite not having current gaps in graduation and drop out rates for the current year, there are some gaps present on the College and Career Indicator (CCI). On the 2023 CA School Dashboard, 66.7% of Connect graduates were rated by the state as Prepared, for a High dashboard rating. No CCI ratings were reported on the 2022 dashboard, so change and color ratings for this metric will not be reported until the 2024 dashboard. 60% of Connect SED graduates were rated as prepared on the College & Career indicator. While the SED rate is 6.7% lower than the All Students rate, the status rating for 60% prepared would also be a High status rating, though no official Performance Level was officially reported because there were fewer than 30 students in the group. Connect had no EL graduates in 2023, so no CCI status was reported on the 2023 dashboard for this group.</p> <p>Da Vinci Connect High School is an independent study, dual enrollment public school that combines in-person and remote learning. Students take college classes beginning in 9th grade with additional opportunities to work toward an AA or Bachelor's degree, while earning their high school diploma. College course completion is one of the CA College & Career Indicators that can help ensure that our students graduate CCI Prepared. Da Vinci Connect will continue to focus on graduation rates, dropout rates, and college preparedness for unduplicated students because these students are historically underserved in traditional schools</p>	<p>interventions can significantly reduce dropout rates and improve academic achievement, thereby enhancing readiness for college and career opportunities (Balfanz, Bridgeland, Fox, & Moore, 2010).</p>	

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	<p>and face unique barriers that can hinder their academic success. High graduation rates and low dropout rates are critical indicators of student achievement and future success. By ensuring college preparedness, schools equip these students with the necessary skills and knowledge to pursue higher education and viable careers, breaking cycles of poverty and disadvantage. Addressing these areas promotes equity, helping to close achievement gaps and providing all students with opportunities for long-term success.</p> <p>Scope: LEA-wide</p>		
5.2	<p>Action: College courses & counseling</p> <p>Need: For Connect High School students, on the 2023 CA School Dashboard, 66.7% of Connect graduates were rated by the state as Prepared, for a High dashboard rating. No CCI ratings were reported on the 2022 dashboard, so change and color ratings for this metric will not be reported until the 2024 dashboard. 60% of Connect SED graduates were rated as prepared on the College & Career indicator. While the SED rate is 6.7% lower than the All Students rate, the status rating for 60% prepared would also be a High status rating, though no official Performance Level was officially reported because there were fewer than 30 students in the group. Connect had no</p>	<p>As a single site charter school, all students at Da Vinci Connect are enrolled at the same school and LEA. College courses will be offered to as many students as possible, and priority and focus will be given to unduplicated students who traditionally have lower college going and college success rates than their peers. College counselors will work with students to communicate college course opportunities and support college course enrollment. Textbook purchases for courses offered on campus by local Community Colleges.</p> <p>Completing college courses in high school increases positive outcomes for unduplicated students by enhancing their academic readiness and confidence. These courses provide early exposure to rigorous content, fostering skills and knowledge crucial for college success. Early college courses also help unduplicated students</p>	We will continue to monitor disaggregated College & Career Readiness rates in Goal 5.

Goal and Action #	Identified Need(s)	How the Action(s) Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis	Metric(s) to Monitor Effectiveness
	<p>EL graduates in 2023, so no CCI status was reported on the 2023 dashboard for this group.</p> <p>Da Vinci Connect High School is an independent study, dual enrollment public school that combines in-person and remote learning. Students take college classes beginning in 9th grade with additional opportunities to work toward an AA or Bachelor's degree, while earning their high school diploma. College course completion is one of the CA College & Career Indicators that can help ensure that our students graduate CCI Prepared. Access to college courses in high school helps enhance the academic and career prospects for all Connect students, but especially for unduplicated students. Early exposure to college-level coursework can boost students' confidence, academic skills, and motivation, making higher education more attainable. It can also provide valuable college credits, reducing the time and cost needed to complete a degree. These opportunities help bridge achievement gaps and foster a college-going culture, equipping unduplicated students with the tools and experiences necessary for success in post-secondary education and beyond, promoting long-term economic and social mobility (Hoffman, 2003).</p> <p>Scope: LEA-wide</p>	<p>earn college credits before even starting at the college of their choice, reducing future educational costs and time to degree completion. Additionally, this experience promotes a college-going culture, increasing students' aspirations and motivation. Studies show that participation in dual enrollment programs is associated with higher high school graduation rates, college enrollment, and degree attainment, contributing to long-term educational and career success (Karp & Hughes, 2008).</p>	

Limited Actions

For each action being solely provided to one or more unduplicated student group(s), provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) being served, (2) how the action is designed to address the identified need(s), and (3) how the effectiveness of the action in improving outcomes for the unduplicated student group(s) will be measured.

Goal and Action #	Identified Need(s)	How the Action(s) are Designed to Address Need(s)	Metric(s) to Monitor Effectiveness
<p>3.4</p>	<p>Action: English Learner Supports & Coordinator</p> <p>Need: For the Connect 2023 CA School Dashboard English Language Arts (ELA) there were fewer than 30 English Learner (EL) students (15 in 2023) in the testing subgroup, so no color ratings are available for EL students in ELA at this time. While we did see a 23.9 point increase toward standard in CAASPP ELA scores for EL students, their overall score remains low at 16.3 points below standard, and is significantly lower than all Connect students whose average was 27.8 points above standard.</p> <p>On the 2023 CA School Dashboard, 61.9% of Connect EL students made progress towards English Language Proficiency, an increase of 6.9%. No color rating for EL students was given because there were fewer than 30 students in the subgroup.</p> <p>English Learners face unique challenges in accessing academics and achieving proficiency in English. EL students often struggle with language barriers that impede their understanding of complex academic vocabulary and nuanced language structures. Limited English proficiency can affect their ability to comprehend instructions, participate</p>	<p>A Coordinator for English Language Learners will be assigned to monitor current EL student progress, as well as the academic status of RFEP students who transitioned from EL services within the last four years. English language development seminars for EL students working to make progress in proficiency will also be funded.</p> <p>These additional and targeted interventions and staff will effectively addresses the needs of English Learners, boosting ELA achievement and access to the curriculum beyond just English Language Arts. Targeting language development alongside academic content, and helping students build English proficiency while mastering grade-level skills across the curriculum is key to student success. Targeted supports, such as differentiated instruction, vocabulary development, and reading comprehension strategies provide additional scaffolding to aid comprehension and engagement. The Connect EL coordinator plays a crucial role in overseeing these efforts, ensuring that instructional strategies are tailored to EL needs, providing professional development for teachers, and fostering a supportive learning environment. Together, these components promote higher ELA achievement and close achievement gaps for EL students at Connect.</p>	<p>We will continue to monitor academic progress and access to curriculum for English Learners using disaggregated student CAASPP ELA scores and English Language Proficiency rates from Goal 3.</p>

Goal and Action #	Identified Need(s)	How the Action(s) are Designed to Address Need(s)	Metric(s) to Monitor Effectiveness
	<p>in classroom discussions, and complete assignments. These challenges can lead to lower ELA achievement and wider achievement gaps compared to their peers. Addressing these barriers requires targeted interventions, bilingual resources, and culturally responsive teaching practices.</p> <p>Scope: Limited to Unduplicated Student Group(s)</p>		

For any limited action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage, as applicable.

Additional Concentration Grant Funding

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

Staff-to-student ratios by type of school and concentration of unduplicated students	Schools with a student concentration of 55 percent or less	Schools with a student concentration of greater than 55 percent
Staff-to-student ratio of classified staff providing direct services to students	77:1	
Staff-to-student ratio of certificated staff providing direct services to students	22:1	

2024-25 Total Expenditures Table

LCAP Year	1. Projected LCFF Base Grant (Input Dollar Amount)	2. Projected LCFF Supplemental and/or Concentration Grants (Input Dollar Amount)	3. Projected Percentage to Increase or Improve Services for the Coming School Year (2 divided by 1)	LCFF Carryover — Percentage (Input Percentage from Prior Year)	Total Percentage to Increase or Improve Services for the Coming School Year (3 + Carryover %)
Totals	10,338,149.00	800,820.00	7.746%	0.000%	7.746%

Totals	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Total Personnel	Total Non-personnel
Totals	\$1,452,117.00	\$397,410.00		\$145,561.50	\$1,995,088.50	\$1,453,124.00	\$541,964.50

Goal #	Action #	Action Title	Student Group(s)	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Time Span	Total Personnel	Total Non-personnel	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Planned Percentage of Improved Services
1	1.1	Course materials & curriculum	All	No			All Schools	ENTIRE SCHOOL YEAR	\$0.00	\$352,844.00	\$233,494.00	\$108,250.00		\$11,100.00	\$352,844.00	0.00%
1	1.2	Teacher recruitment and credentialing support	All	No			All Schools	ENTIRE SCHOOL YEAR	\$7,875.00	\$0.00	\$7,875.00				\$7,875.00	0.00%
1	1.3	Teacher professional development	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	ENTIRE SCHOOL YEAR	\$72,000.00	\$22,007.50	\$82,000.00			\$12,007.50	\$94,007.50	0.00%
1	1.4	Teacher preparation time	All	No			All Schools	ENTIRE SCHOOL YEAR								
2	2.1	Parent/ guardian engagement & communications	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	ENTIRE SCHOOL YEAR	\$23,592.00	\$3,911.00	\$27,503.00				\$27,503.00	0.00%
2	2.2	Advisory & SEL curriculum	All	No			All Schools	ENTIRE SCHOOL YEAR	\$9,925.00	\$0.00	\$9,925.00				\$9,925.00	0.00%
2	2.3	Counseling Staffing	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	ENTIRE SCHOOL YEAR	\$291,000.00	\$0.00	\$203,000.00	\$88,000.00			\$291,000.00	0.00%
2	2.4	Extra-curricular activities	All	No			All Schools	ENTIRE SCHOOL YEAR	\$139,354.00	\$77,000.00	\$166,354.00	\$50,000.00			\$216,354.00	0.00%
2	2.5	Assistant principal staffing	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	ENTIRE SCHOOL YEAR	\$155,000.00	\$0.00	\$155,000.00				\$155,000.00	0.00%
3	3.1	Reading & ELA support & intervention programs	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	ENTIRE SCHOOL YEAR	\$74,682.00	\$11,702.00	\$35,380.00			\$51,004.00	\$86,384.00	0.00%

Goal #	Action #	Action Title	Student Group(s)	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Time Span	Total Personnel	Total Non-personnel	LCFF Funds	Other State Funds	Local Funds	Federal Funds	Total Funds	Planned Percentage of Improved Services
3	3.2	College level English & writing supports	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	ENTIRE SCHOOL YEAR	\$60,000.00	\$0.00	\$60,000.00				\$60,000.00	0.00%
3	3.3	English Language Arts curriculum & programs	All	No			All Schools	ENTIRE SCHOOL YEAR	\$0.00	\$10,600.00		\$2,000.00		\$8,600.00	\$10,600.00	0.00%
3	3.4	English Learner Supports & Coordinator	English Learners	Yes	Limited to Unduplicated Student Group(s)	English Learners	All Schools	ENTIRE SCHOOL YEAR	\$77,500.00	\$0.00	\$77,500.00				\$77,500.00	0.00%
3	3.5	NWEA MAP reading tests	All	No			All Schools	ENTIRE SCHOOL YEAR	\$0.00	\$6,000.00				\$6,000.00	\$6,000.00	0.00%
3	3.6	MTSS Supports & Data Monitoring Costs	All	No			All Schools	ENTIRE SCHOOL YEAR	\$25,750.00	\$0.00	\$25,750.00				\$25,750.00	0.00%
4	4.1	Mathematics support & intervention programs	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	ENTIRE SCHOOL YEAR	\$68,330.00	\$0.00	\$32,330.00			\$36,000.00	\$68,330.00	0.00%
4	4.2	Math curriculum & programs	All	No			All Schools	ENTIRE SCHOOL YEAR	\$0.00	\$25,050.00		\$15,050.00		\$10,000.00	\$25,050.00	0.00%
4	4.3	NWEA MAP mathematics tests	All	No			All Schools	ENTIRE SCHOOL YEAR	\$0.00	\$6,000.00				\$6,000.00	\$6,000.00	0.00%
4	4.4	MTSS Supports & Data Monitoring Costs	All	No			All Schools	ENTIRE SCHOOL YEAR	\$25,750.00	\$0.00	\$25,750.00				\$25,750.00	0.00%
5	5.1	Credit recovery/ Summer School	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	ENTIRE SCHOOL YEAR & SUMMER	\$15,000.00	\$1,850.00	\$15,000.00			\$1,850.00	\$16,850.00	0.00%
5	5.2	College courses & counseling	English Learners Foster Youth Low Income	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	ENTIRE SCHOOL YEAR	\$115,000.00	\$0.00	\$115,000.00				\$115,000.00	0.00%
5	5.3	Career exploration	All	No			All Schools	ENTIRE SCHOOL YEAR	\$292,366.00	\$25,000.00	\$180,256.00	\$134,110.00		\$3,000.00	\$317,366.00	0.00%

2024-25 Contributing Actions Table

1. Projected LCFF Base Grant	2. Projected LCFF Supplemental and/or Concentration Grants	3. Projected Percentage to Increase or Improve Services for the Coming School Year (2 divided by 1)	LCFF Carryover — Percentage (Percentage from Prior Year)	Total Percentage to Increase or Improve Services for the Coming School Year (3 + Carryover %)	4. Total Planned Contributing Expenditures (LCFF Funds)	5. Total Planned Percentage of Improved Services (%)	Planned Percentage to Increase or Improve Services for the Coming School Year (4 divided by 1, plus 5)	Totals by Type	Total LCFF Funds
10,338,149.00	800,820.00	7.746%	0.000%	7.746%	\$802,713.00	0.000%	7.765 %	Total:	\$802,713.00
								LEA-wide Total:	\$725,213.00
								Limited Total:	\$77,500.00
								Schoolwide Total:	\$0.00

Goal	Action #	Action Title	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Planned Expenditures for Contributing Actions (LCFF Funds)	Planned Percentage of Improved Services (%)
1	1.3	Teacher professional development	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$82,000.00	0.00%
2	2.1	Parent/ guardian engagement & communications	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$27,503.00	0.00%
2	2.3	Counseling Staffing	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$203,000.00	0.00%
2	2.5	Assistant principal staffing	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$155,000.00	0.00%
3	3.1	Reading & ELA support & intervention programs	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$35,380.00	0.00%
3	3.2	College level English & writing supports	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$60,000.00	0.00%
3	3.4	English Learner Supports & Coordinator	Yes	Limited to Unduplicated	English Learners	All Schools	\$77,500.00	0.00%

Goal	Action #	Action Title	Contributing to Increased or Improved Services?	Scope	Unduplicated Student Group(s)	Location	Planned Expenditures for Contributing Actions (LCFF Funds)	Planned Percentage of Improved Services (%)
				Student Group(s)				
4	4.1	Mathematics support & intervention programs	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$32,330.00	0.00%
5	5.1	Credit recovery/ Summer School	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$15,000.00	0.00%
5	5.2	College courses & counseling	Yes	LEA-wide	English Learners Foster Youth Low Income	All Schools	\$115,000.00	0.00%

2023-24 Annual Update Table

Totals	Last Year's Total Planned Expenditures (Total Funds)	Total Estimated Expenditures (Total Funds)
Totals	\$1,726,203.00	\$1,903,872.06

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures (Total Funds)	Estimated Actual Expenditures (Input Total Funds)
1	1.1	Course materials	No	\$263,960.00	\$298,700.00
1	1.2	Teacher recruitment and credentialing support	No	\$6,000.00	\$7,000.00
1	1.3	Teacher professional development	Yes	\$10,000.00	\$11,120.00
1	1.4	Teacher preparation time	Yes	\$21,176.00	\$22,656.00
2	2.1	Parent/ guardian engagement & communications	Yes	\$24,474.00	\$29,568.00
2	2.2	Advisory & SEL curriculum	No	\$20,203.00	\$20,824.50
2	2.3	Counseling Staffing	Yes	\$337,001.00	\$369,845.00
2	2.4	Extra-curricular activities	No	\$136,825.00	\$150,463.50
2	2.5	Assistant principal staffing	Yes	\$152,467.00	\$155,906.50
3	3.1	Reading & ELA support & intervention programs	Yes	\$68,922.00	\$79,137.50
3	3.2	College level English & writing supports	Yes	\$58,000.00	\$64,431.20

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributed to Increased or Improved Services?	Last Year's Planned Expenditures (Total Funds)	Estimated Actual Expenditures (Input Total Funds)
3	3.3	English Language Arts curriculum & programs	No	\$15,286.00	\$15,154.11
3	3.4	English Learner Supports & Coordinator	Yes	\$77,233.00	\$78,977.25
3	3.5	NWEA MAP reading tests	No	\$5,782.00	\$5,573.00
3	3.6	MTSS Supports & Data Monitoring Costs	No	\$20,000.00	\$27,187.50
4	4.1	Mathematics support & intervention programs	Yes	\$51,106.00	\$53,956.50
4	4.2	Math curriculum & programs	No	\$33,340.00	\$30,420.00
4	4.3	NWEA MAP mathematics tests	No	\$5,782.00	\$5,573.00
4	4.4	MTSS Supports & Data Monitoring Costs	No	\$20,000.00	\$27,187.50
5	5.1	Credit recovery/ Summer School	Yes	\$16,486.00	\$21,475.00
5	5.2	College courses & counseling	Yes	\$111,091.00	\$117,365.00
5	5.3	Career exploration	No	\$271,069.00	\$311,351.00

2023-24 Contributing Actions Annual Update Table

6. Estimated LCFF Supplemental and/or Concentration Grants (Input Dollar Amount)	4. Total Planned Contributing Expenditures (LCFF Funds)	7. Total Estimated Expenditures for Contributing Actions (LCFF Funds)	Difference Between Planned and Estimated Expenditures for Contributing Actions (Subtract 7 from 4)	5. Total Planned Percentage of Improved Services (%)	8. Total Estimated Percentage of Improved Services (%)	Difference Between Planned and Estimated Percentage of Improved Services (Subtract 5 from 8)
\$779,180.00	\$748,931.00	\$812,763.95	(\$63,832.95)	0.000%	0.000%	0.000%

Last Year's Goal #	Last Year's Action #	Prior Action/Service Title	Contributing to Increased or Improved Services?	Last Year's Planned Expenditures for Contributing Actions (LCFF Funds)	Estimated Actual Expenditures for Contributing Actions (Input LCFF Funds)	Planned Percentage of Improved Services	Estimated Actual Percentage of Improved Services (Input Percentage)
1	1.3	Teacher professional development	Yes			0.00%	0.00%
1	1.4	Teacher preparation time	Yes	\$21,176.00	\$22,656.00	0.00%	0.00%
2	2.1	Parent/ guardian engagement & communications	Yes	\$24,474.00	\$29,568.00	0.00%	0.00%
2	2.3	Counseling Staffing	Yes	\$222,184.00	\$251,534.00	0.00%	0.00%
2	2.5	Assistant principal staffing	Yes	\$152,467.00	\$155,906.50	0.00%	0.00%
3	3.1	Reading & ELA support & intervention programs	Yes	\$35,153.00	\$38,009.50	0.00%	0.00%
3	3.2	College level English & writing supports	Yes	\$58,000.00	\$64,431.20	0.00%	0.00%
3	3.4	English Learner Supports & Coordinator	Yes	\$77,233.00	\$78,977.25	0.00%	0.00%
4	4.1	Mathematics support & intervention programs	Yes	\$32,153.00	\$35,055.50	0.00%	0.00%
5	5.1	Credit recovery/ Summer School	Yes	\$15,000.00	\$19,261.00	0.00%	0.00%
5	5.2	College courses & counseling	Yes	\$111,091.00	\$117,365.00	0.00%	0.00%

2023-24 LCFF Carryover Table

9. Estimated Actual LCFF Base Grant (Input Dollar Amount)	6. Estimated Actual LCFF Supplemental and/or Concentration Grants	LCFF Carryover — Percentage (Percentage from Prior Year)	10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 + Carryover %)	7. Total Estimated Actual Expenditures for Contributing Actions (LCFF Funds)	8. Total Estimated Actual Percentage of Improved Services (%)	11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)	12. LCFF Carryover — Dollar Amount (Subtract 11 from 10 and multiply by 9)	13. LCFF Carryover — Percentage (12 divided by 9)
\$9,572,124.00	\$779,180.00	0.000%	8.140%	\$812,763.95	0.000%	8.491%	\$0.00	0.000%

Local Control and Accountability Plan Instructions

[Plan Summary](#)

[Engaging Educational Partners](#)

[Goals and Actions](#)

[Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students](#)

For additional questions or technical assistance related to the completion of the Local Control and Accountability Plan (LCAP) template, please contact the local county office of education (COE), or the California Department of Education's (CDE's) Local Agency Systems Support Office, by phone at 916-319-0809 or by email at LCFF@cde.ca.gov.

Introduction and Instructions

The Local Control Funding Formula (LCFF) requires local educational agencies (LEAs) to engage their local educational partners in an annual planning process to evaluate their progress within eight state priority areas encompassing all statutory metrics (COEs have 10 state priorities). LEAs document the results of this planning process in the LCAP using the template adopted by the State Board of Education.

The LCAP development process serves three distinct, but related functions:

- **Comprehensive Strategic Planning:** The process of developing and annually updating the LCAP supports comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the California School Dashboard (California *Education Code* [EC] Section 52064[e][1]). Strategic planning that is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students.
- **Meaningful Engagement of Educational Partners:** The LCAP development process should result in an LCAP that reflects decisions made through meaningful engagement (EC Section 52064[e][1]). Local educational partners possess valuable perspectives and insights about an LEA's programs and services. Effective strategic planning will incorporate these perspectives and insights in order to identify potential goals and actions to be included in the LCAP.
- **Accountability and Compliance:** The LCAP serves an important accountability function because the nature of some LCAP template sections require LEAs to show that they have complied with various requirements specified in the LCFF statutes and regulations, most notably:
 - Demonstrating that LEAs are increasing or improving services for foster youth, English learners, including long-term English learners, and low-income students in proportion to the amount of additional funding those students generate under LCFF (EC Section 52064[b][4-6]).
 - Establishing goals, supported by actions and related expenditures, that address the statutory priority areas and statutory metrics (EC sections 52064[b][1] and [2]).
 - **NOTE:** As specified in EC Section 62064(b)(1), the LCAP must provide a description of the annual goals, for all pupils and each subgroup of pupils identified pursuant to EC Section 52052, to be achieved for each of the state priorities. Beginning in 2023–24, EC

Section 52052 identifies long-term English learners as a separate and distinct pupil subgroup with a numerical significance at 15 students.

- Annually reviewing and updating the LCAP to reflect progress toward the goals (*EC* Section 52064[b][7]).
- Ensuring that all increases attributable to supplemental and concentration grant calculations, including concentration grant add-on funding and/or LCFF carryover, are reflected in the LCAP (*EC* sections 52064[b][6], [8], and [11]).

The LCAP template, like each LEA’s final adopted LCAP, is a document, not a process. LEAs must use the template to memorialize the outcome of their LCAP development process, which must: (a) reflect comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the California School Dashboard (Dashboard), (b) through meaningful engagement with educational partners that (c) meets legal requirements, as reflected in the final adopted LCAP. The sections included within the LCAP template do not and cannot reflect the full development process, just as the LCAP template itself is not intended as a tool for engaging educational partners.

If a county superintendent of schools has jurisdiction over a single school district, the county board of education and the governing board of the school district may adopt and file for review and approval a single LCAP consistent with the requirements in *EC* sections 52060, 52062, 52066, 52068, and 52070. The LCAP must clearly articulate to which entity’s budget (school district or county superintendent of schools) all budgeted and actual expenditures are aligned.

The revised LCAP template for the 2024–25, 2025–26, and 2026–27 school years reflects statutory changes made through Senate Bill 114 (Committee on Budget and Fiscal Review), Chapter 48, Statutes of 2023.

At its most basic, the adopted LCAP should attempt to distill not just what the LEA is doing for students in transitional kindergarten through grade twelve (TK–12), but also allow educational partners to understand why, and whether those strategies are leading to improved opportunities and outcomes for students. LEAs are strongly encouraged to use language and a level of detail in their adopted LCAPs intended to be meaningful and accessible for the LEA’s diverse educational partners and the broader public.

In developing and finalizing the LCAP for adoption, LEAs are encouraged to keep the following overarching frame at the forefront of the strategic planning and educational partner engagement functions:

Given present performance across the state priorities and on indicators in the Dashboard, how is the LEA using its budgetary resources to respond to TK–12 student and community needs, and address any performance gaps, including by meeting its obligation to increase or improve services for foster youth, English learners, and low-income students?

LEAs are encouraged to focus on a set of metrics and actions which, based on research, experience, and input gathered from educational partners, the LEA believes will have the biggest impact on behalf of its TK–12 students.

These instructions address the requirements for each section of the LCAP, but may include information about effective practices when developing the LCAP and completing the LCAP document. Additionally, the beginning of each template section includes information emphasizing the purpose that section serves.

Plan Summary

Purpose

A well-developed Plan Summary section provides a meaningful context for the LCAP. This section provides information about an LEA's community as well as relevant information about student needs and performance. In order to present a meaningful context for the rest of the LCAP, the content of this section should be clearly and meaningfully related to the content included throughout each subsequent section of the LCAP.

Requirements and Instructions

General Information

A description of the LEA, its schools, and its students in grades transitional kindergarten–12, as applicable to the LEA.

Briefly describe the LEA, its schools, and its students in grades TK–12, as applicable to the LEA.

- For example, information about an LEA in terms of geography, enrollment, employment, the number and size of specific schools, recent community challenges, and other such information the LEA may wish to include can enable a reader to more fully understand the LEA's LCAP.
- As part of this response, identify all schools within the LEA receiving Equity Multiplier funding.

Reflections: Annual Performance

A reflection on annual performance based on a review of the California School Dashboard (Dashboard) and local data.

Reflect on the LEA's annual performance on the Dashboard and local data. This may include both successes and challenges identified by the LEA during the development process.

LEAs are encouraged to highlight how they are addressing the identified needs of student groups, and/or schools within the LCAP as part of this response.

As part of this response, the LEA must identify the following, which will remain unchanged during the three-year LCAP cycle:

- Any school within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard;
- Any student group within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard; and/or
- Any student group within a school within the LEA that received the lowest performance level on one or more state indicators on the 2023 Dashboard.

Reflections: Technical Assistance

As applicable, a summary of the work underway as part of technical assistance.

Annually identify the reason(s) the LEA is eligible for or has requested technical assistance consistent with *EC* sections 47607.3, 52071, 52071.5, 52072, or 52072.5, and provide a summary of the work underway as part of receiving technical assistance. The most common form of this technical assistance is frequently referred to as Differentiated Assistance, however this also includes LEAs that have requested technical assistance from their COE.

- If the LEA is not eligible for or receiving technical assistance, the LEA may respond to this prompt as “Not Applicable.”

Comprehensive Support and Improvement

An LEA with a school or schools identified for comprehensive support and improvement (CSI) under the Every Student Succeeds Act must respond to the following prompts:

Schools Identified

A list of the schools in the LEA that are eligible for comprehensive support and improvement.

- Identify the schools within the LEA that have been identified for CSI.

Support for Identified Schools

A description of how the LEA has or will support its eligible schools in developing comprehensive support and improvement plans.

- Describe how the LEA has or will support the identified schools in developing CSI plans that included a school-level needs assessment, evidence-based interventions, and the identification of any resource inequities to be addressed through the implementation of the CSI plan.

Monitoring and Evaluating Effectiveness

A description of how the LEA will monitor and evaluate the plan to support student and school improvement.

- Describe how the LEA will monitor and evaluate the implementation and effectiveness of the CSI plan to support student and school improvement.

Engaging Educational Partners

Purpose

Significant and purposeful engagement of parents, students, educators, and other educational partners, including those representing the student groups identified by LCFF, is critical to the development of the LCAP and the budget process. Consistent with statute, such engagement should support comprehensive strategic planning, particularly to address and reduce disparities in opportunities and outcomes between student groups indicated by the Dashboard, accountability, and improvement across the state priorities and locally identified priorities (*EC* Section 52064[e][1]). Engagement of educational partners is an ongoing, annual process.

This section is designed to reflect how the engagement of educational partners influenced the decisions reflected in the adopted LCAP. The goal is to allow educational partners that participated in the LCAP development process and the broader public to understand how the LEA engaged educational partners and the impact of that engagement. LEAs are encouraged to keep this goal in the forefront when completing this section.

Requirements

School districts and COEs: *EC* sections [52060\(g\) \(California Legislative Information\)](#) and [52066\(g\) \(California Legislative Information\)](#) specify the educational partners that must be consulted when developing the LCAP:

- Teachers,
- Principals,
- Administrators,
- Other school personnel,
- Local bargaining units of the LEA,
- Parents, and
- Students

A school district or COE receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Before adopting the LCAP, school districts and COEs must share it with the applicable committees, as identified below under Requirements and Instructions. The superintendent is required by statute to respond in writing to the comments received from these committees. School districts and COEs must also consult with the special education local plan area administrator(s) when developing the LCAP.

Charter schools: *EC* Section [47606.5\(d\) \(California Legislative Information\)](#) requires that the following educational partners be consulted with when developing the LCAP:

- Teachers,
- Principals,
- Administrators,
- Other school personnel,
- Parents, and
- Students

A charter school receiving Equity Multiplier funds must also consult with educational partners at the school generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for the school.

The LCAP should also be shared with, and LEAs should request input from, schoolsite-level advisory groups, as applicable (e.g., schoolsite councils, English Learner Advisory Councils, student advisory groups, etc.), to facilitate alignment between schoolsite and district-level goals. Information and resources that support effective engagement, define student consultation, and provide the requirements for advisory group composition, can be found under Resources on the [CDE's LCAP webpage](#).

Before the governing board/body of an LEA considers the adoption of the LCAP, the LEA must meet the following legal requirements:

- For school districts, see [Education Code Section 52062 \(California Legislative Information\)](#);
 - **Note:** Charter schools using the LCAP as the School Plan for Student Achievement must meet the requirements of *EC* Section 52062(a).

- For COEs, see [Education Code Section 52068 \(California Legislative Information\)](#); and
- For charter schools, see [Education Code Section 47606.5 \(California Legislative Information\)](#).
- **NOTE:** As a reminder, the superintendent of a school district or COE must respond, in writing, to comments received by the applicable committees identified in the *Education Code* sections listed above. This includes the parent advisory committee and may include the English learner parent advisory committee and, as of July 1, 2024, the student advisory committee, as applicable.

Instructions

Respond to the prompts as follows:

A summary of the process used to engage educational partners in the development of the LCAP.

School districts and county offices of education must, at a minimum, consult with teachers, principals, administrators, other school personnel, local bargaining units, parents, and students in the development of the LCAP.

Charter schools must, at a minimum, consult with teachers, principals, administrators, other school personnel, parents, and students in the development of the LCAP.

An LEA receiving Equity Multiplier funds must also consult with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

Complete the table as follows:

Educational Partners

Identify the applicable educational partner(s) or group(s) that were engaged in the development of the LCAP.

Process for Engagement

Describe the engagement process used by the LEA to involve the identified educational partner(s) in the development of the LCAP. At a minimum, the LEA must describe how it met its obligation to consult with all statutorily required educational partners, as applicable to the type of LEA.

- A sufficient response to this prompt must include general information about the timeline of the process and meetings or other engagement strategies with educational partners. A response may also include information about an LEA's philosophical approach to engaging its educational partners.
- An LEA receiving Equity Multiplier funds must also include a summary of how it consulted with educational partners at schools generating Equity Multiplier funds in the development of the LCAP, specifically, in the development of the required focus goal for each applicable school.

A description of how the adopted LCAP was influenced by the feedback provided by educational partners.

Describe any goals, metrics, actions, or budgeted expenditures in the LCAP that were influenced by or developed in response to the educational partner feedback.

- A sufficient response to this prompt will provide educational partners and the public with clear, specific information about how the engagement process influenced the development of the LCAP. This may include a description of how the LEA prioritized requests of educational partners within the context of the budgetary resources available or otherwise prioritized areas of focus within the LCAP.
- An LEA receiving Equity Multiplier funds must include a description of how the consultation with educational partners at schools generating Equity Multiplier funds influenced the development of the adopted LCAP.
- For the purposes of this prompt, this may also include, but is not necessarily limited to:
 - Inclusion of a goal or decision to pursue a Focus Goal (as described below)
 - Inclusion of metrics other than the statutorily required metrics
 - Determination of the target outcome on one or more metrics
 - Inclusion of performance by one or more student groups in the Measuring and Reporting Results subsection
 - Inclusion of action(s) or a group of actions
 - Elimination of action(s) or group of actions
 - Changes to the level of proposed expenditures for one or more actions
 - Inclusion of action(s) as contributing to increased or improved services for unduplicated students
 - Analysis of effectiveness of the specific actions to achieve the goal
 - Analysis of material differences in expenditures
 - Analysis of changes made to a goal for the ensuing LCAP year based on the annual update process
 - Analysis of challenges or successes in the implementation of actions

Goals and Actions

Purpose

Well-developed goals will clearly communicate to educational partners what the LEA plans to accomplish, what the LEA plans to do in order to accomplish the goal, and how the LEA will know when it has accomplished the goal. A goal statement, associated metrics and expected outcomes, and the actions included in the goal must be in alignment. The explanation for why the LEA included a goal is an opportunity for LEAs to clearly communicate to educational partners and the public why, among the various strengths and areas for improvement highlighted by performance data and strategies and actions that could be pursued, the LEA decided to pursue this goal, and the related metrics, expected outcomes, actions, and expenditures.

A well-developed goal can be focused on the performance relative to a metric or metrics for all students, a specific student group(s), narrowing performance gaps, or implementing programs or strategies expected to impact outcomes. LEAs should assess the performance of their student groups when developing goals and the related actions to achieve such goals.

Requirements and Instructions

LEAs should prioritize the goals, specific actions, and related expenditures included within the LCAP within one or more state priorities. LEAs must consider performance on the state and local indicators, including their locally collected and reported data for the local indicators that are included in the Dashboard, in determining whether and how to prioritize its goals within the LCAP. As previously stated, strategic planning that

is comprehensive connects budgetary decisions to teaching and learning performance data. LEAs should continually evaluate the hard choices they make about the use of limited resources to meet student and community needs to ensure opportunities and outcomes are improved for all students, and to address and reduce disparities in opportunities and outcomes between student groups indicated by the Dashboard.

In order to support prioritization of goals, the LCAP template provides LEAs with the option of developing three different kinds of goals:

- Focus Goal: A Focus Goal is relatively more concentrated in scope and may focus on a fewer number of metrics to measure improvement. A Focus Goal statement will be time bound and make clear how the goal is to be measured.
 - All Equity Multiplier goals must be developed as focus goals. For additional information, see Required Focus Goal(s) for LEAs Receiving Equity Multiplier Funding below.
- Broad Goal: A Broad Goal is relatively less concentrated in its scope and may focus on improving performance across a wide range of metrics.
- Maintenance of Progress Goal: A Maintenance of Progress Goal includes actions that may be ongoing without significant changes and allows an LEA to track performance on any metrics not addressed in the other goals of the LCAP.

Requirement to Address the LCFF State Priorities

At a minimum, the LCAP must address all LCFF priorities and associated metrics articulated in EC sections 52060(d) and 52066(d), as applicable to the LEA. The [LCFF State Priorities Summary](#) provides a summary of EC sections 52060(d) and 52066(d) to aid in the development of the LCAP.

Respond to the following prompts, as applicable:

Focus Goal(s)

Description

The description provided for a Focus Goal must be specific, measurable, and time bound.

- An LEA develops a Focus Goal to address areas of need that may require or benefit from a more specific and data intensive approach.
- The Focus Goal can explicitly reference the metric(s) by which achievement of the goal will be measured and the time frame according to which the LEA expects to achieve the goal.

Type of Goal

Identify the type of goal being implemented as a Focus Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA has chosen to prioritize this goal.

- An explanation must be based on Dashboard data or other locally collected data.
- LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners.
- LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.

Required Focus Goal(s) for LEAs Receiving Equity Multiplier Funding

Description

LEAs receiving Equity Multiplier funding must include one or more focus goals for each school generating Equity Multiplier funding. In addition to addressing the focus goal requirements described above, LEAs must adhere to the following requirements.

Focus goals for Equity Multiplier schoolsites must address the following:

- (A) All student groups that have the lowest performance level on one or more state indicators on the Dashboard, and
- (B) Any underlying issues in the credentialing, subject matter preparation, and retention of the school’s educators, if applicable.
- Focus Goals for each and every Equity Multiplier schoolsite must identify specific metrics for each identified student group, as applicable.
- An LEA may create a single goal for multiple Equity Multiplier schoolsites if those schoolsites have the same student group(s) performing at the lowest performance level on one or more state indicators on the Dashboard or, experience similar issues in the credentialing, subject matter preparation, and retention of the school’s educators.
 - When creating a single goal for multiple Equity Multiplier schoolsites, the goal must identify the student groups and the performance levels on the Dashboard that the Focus Goal is addressing; or,
 - The common issues the schoolsites are experiencing in credentialing, subject matter preparation, and retention of the school’s educators, if applicable.

Type of Goal

Identify the type of goal being implemented as an Equity Multiplier Focus Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA has chosen to prioritize this goal.

- An explanation must be based on Dashboard data or other locally collected data.
- LEAs must describe how the LEA identified this goal for focused attention, including relevant consultation with educational partners.
- LEAs are encouraged to promote transparency and understanding around the decision to pursue a focus goal.
- In addition to this information, the LEA must also identify:
 - The school or schools to which the goal applies

LEAs are encouraged to approach an Equity Multiplier goal from a wholistic standpoint, considering how the goal might maximize student outcomes through the use of LCFF and other funding in addition to Equity Multiplier funds.

- Equity Multiplier funds must be used to supplement, not supplant, funding provided to Equity Multiplier schoolsites for purposes of the LCFF, the Expanded Learning Opportunities Program (ELO-P), the Literacy Coaches and Reading Specialists (LCRS) Grant Program, and/or the California Community Schools Partnership Program (CCSPP).
- This means that Equity Multiplier funds must not be used to replace funding that an Equity Multiplier schoolsite would otherwise receive to implement LEA-wide actions identified in the LCAP or that an Equity Multiplier schoolsite would otherwise receive to implement provisions of the ELO-P, the LCRS, and/or the CCSPP.

Note: EC Section [42238.024\(b\)\(1\) \(California Legislative Information\)](#) requires that Equity Multiplier funds be used for the provision of evidence-based services and supports for students. Evidence-based services and supports are based on objective evidence that has informed the design of the service or support and/or guides the modification of those services and supports. Evidence-based supports and strategies are most commonly based on educational research and/or metrics of LEA, school, and/or student performance.

Broad Goal

Description

Describe what the LEA plans to achieve through the actions included in the goal.

- The description of a broad goal will be clearly aligned with the expected measurable outcomes included for the goal.
- The goal description organizes the actions and expected outcomes in a cohesive and consistent manner.
- A goal description is specific enough to be measurable in either quantitative or qualitative terms. A broad goal is not as specific as a focus goal. While it is specific enough to be measurable, there are many different metrics for measuring progress toward the goal.

Type of Goal

Identify the type of goal being implemented as a Broad Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain why the LEA developed this goal and how the actions and metrics grouped together will help achieve the goal.

Maintenance of Progress Goal

Description

Describe how the LEA intends to maintain the progress made in the LCFF State Priorities not addressed by the other goals in the LCAP.

- Use this type of goal to address the state priorities and applicable metrics not addressed within the other goals in the LCAP.
- The state priorities and metrics to be addressed in this section are those for which the LEA, in consultation with educational partners, has determined to maintain actions and monitor progress while focusing implementation efforts on the actions covered by other goals in the LCAP.

Type of Goal

Identify the type of goal being implemented as a Maintenance of Progress Goal.

State Priorities addressed by this goal.

Identify each of the state priorities that this goal is intended to address.

An explanation of why the LEA has developed this goal.

Explain how the actions will sustain the progress exemplified by the related metrics.

Measuring and Reporting Results:

For each LCAP year, identify the metric(s) that the LEA will use to track progress toward the expected outcomes.

- LEAs must identify metrics for specific student groups, as appropriate, including expected outcomes that address and reduce disparities in outcomes between student groups.
- The metrics may be quantitative or qualitative; but at minimum, an LEA’s LCAP must include goals that are measured using all of the applicable metrics for the related state priorities, in each LCAP year, as applicable to the type of LEA.
- To the extent a state priority does not specify one or more metrics (e.g., implementation of state academic content and performance standards), the LEA must identify a metric to use within the LCAP. For these state priorities, LEAs are encouraged to use metrics based on or reported through the relevant local indicator self-reflection tools within the Dashboard.

- **Required metrics for LEA-wide actions:** For each action identified as 1) contributing towards the requirement to increase or improve services for foster youth, English learners, including long-term English learners, and low-income students and 2) being provided on an LEA-wide basis, the LEA must identify one or more metrics to monitor the effectiveness of the action and its budgeted expenditures.
 - These required metrics may be identified within the action description or the first prompt in the increased or improved services section, however the description must clearly identify the metric(s) being used to monitor the effectiveness of the action and the action(s) that the metric(s) apply to.
- **Required metrics for Equity Multiplier goals:** For each Equity Multiplier goal, the LEA must identify:
 - The specific metrics for each identified student group at each specific schoolsite, as applicable, to measure the progress toward the goal, and/or
 - The specific metrics used to measure progress in meeting the goal related to credentialing, subject matter preparation, or educator retention at each specific schoolsite.

Complete the table as follows:

Metric

- Enter the metric number.

Metric

- Identify the standard of measure being used to determine progress towards the goal and/or to measure the effectiveness of one or more actions associated with the goal.

Baseline

- Enter the baseline when completing the LCAP for 2024–25.
 - Use the most recent data associated with the metric available at the time of adoption of the LCAP for the first year of the three-year plan. LEAs may use data as reported on the 2023 Dashboard for the baseline of a metric only if that data represents the most recent available data (e.g., high school graduation rate).
 - Using the most recent data available may involve reviewing data the LEA is preparing for submission to the California Longitudinal Pupil Achievement Data System (CALPADS) or data that the LEA has recently submitted to CALPADS.
 - Indicate the school year to which the baseline data applies.
 - The baseline data must remain unchanged throughout the three-year LCAP.
 - This requirement is not intended to prevent LEAs from revising the baseline data if it is necessary to do so. For example, if an LEA identifies that its data collection practices for a particular metric are leading to inaccurate data and revises its practice to obtain

accurate data, it would also be appropriate for the LEA to revise the baseline data to align with the more accurate data process and report its results using the accurate data.

- If an LEA chooses to revise its baseline data, then, at a minimum, it must clearly identify the change as part of its response to the description of changes prompt in the Goal Analysis for the goal. LEAs are also strongly encouraged to involve their educational partners in the decision of whether or not to revise a baseline and to communicate the proposed change to their educational partners.
- Note for Charter Schools: Charter schools developing a one- or two-year LCAP may identify a new baseline each year, as applicable.

Year 1 Outcome

- When completing the LCAP for 2025–26, enter the most recent data available. Indicate the school year to which the data applies.
 - Note for Charter Schools: Charter schools developing a one-year LCAP may provide the Year 1 Outcome when completing the LCAP for both 2025–26 and 2026–27 or may provide the Year 1 Outcome for 2025–26 and provide the Year 2 Outcome for 2026–27.

Year 2 Outcome

- When completing the LCAP for 2026–27, enter the most recent data available. Indicate the school year to which the data applies.
 - Note for Charter Schools: Charter schools developing a one-year LCAP may identify the Year 2 Outcome as not applicable when completing the LCAP for 2026–27 or may provide the Year 2 Outcome for 2026–27.

Target for Year 3 Outcome

- When completing the first year of the LCAP, enter the target outcome for the relevant metric the LEA expects to achieve by the end of the three-year LCAP cycle.
 - Note for Charter Schools: Charter schools developing a one- or two-year LCAP may identify a Target for Year 1 or Target for Year 2, as applicable.

Current Difference from Baseline

- When completing the LCAP for 2025–26 and 2026–27, enter the current difference between the baseline and the yearly outcome, as applicable.
 - Note for Charter Schools: Charter schools developing a one- or two-year LCAP will identify the current difference between the baseline and the yearly outcome for Year 1 and/or the current difference between the baseline and the yearly outcome for Year 2, as applicable.

Timeline for school districts and COEs for completing the “**Measuring and Reporting Results**” part of the Goal.

Metric	Baseline	Year 1 Outcome	Year 2 Outcome	Target for Year 3 Outcome	Current Difference from Baseline
Enter information in this box when completing the LCAP for 2024–25 or when adding a new metric.	Enter information in this box when completing the LCAP for 2024–25 or when adding a new metric.	Enter information in this box when completing the LCAP for 2025–26 . Leave blank until then.	Enter information in this box when completing the LCAP for 2026–27 . Leave blank until then.	Enter information in this box when completing the LCAP for 2024–25 or when adding a new metric.	Enter information in this box when completing the LCAP for 2025–26 and 2026–27 . Leave blank until then.

Goal Analysis:

Enter the LCAP Year.

Using actual annual measurable outcome data, including data from the Dashboard, analyze whether the planned actions were effective towards achieving the goal. “Effective” means the degree to which the planned actions were successful in producing the target result. Respond to the prompts as instructed.

Note: When completing the 2024–25 LCAP, use the 2023–24 Local Control and Accountability Plan Annual Update template to complete the Goal Analysis and identify the Goal Analysis prompts in the 2024–25 LCAP as “Not Applicable.”

A description of overall implementation, including any substantive differences in planned actions and actual implementation of these actions, and any relevant challenges and successes experienced with implementation.

- Describe the overall implementation of the actions to achieve the articulated goal, including relevant challenges and successes experienced with implementation.
 - Include a discussion of relevant challenges and successes experienced with the implementation process.
 - This discussion must include any instance where the LEA did not implement a planned action or implemented a planned action in a manner that differs substantively from how it was described in the adopted LCAP.

An explanation of material differences between Budgeted Expenditures and Estimated Actual Expenditures and/or Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services.

- Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures and between the Planned Percentages of Improved Services and Estimated Actual Percentages of Improved Services, as applicable. Minor variances in expenditures or percentages do not need to be addressed, and a dollar-for-dollar accounting is not required.

A description of the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal.

- Describe the effectiveness or ineffectiveness of the specific actions to date in making progress toward the goal. “Effectiveness” means the degree to which the actions were successful in producing the target result and “ineffectiveness” means that the actions did not produce any significant or targeted result.
 - In some cases, not all actions in a goal will be intended to improve performance on all of the metrics associated with the goal.
 - When responding to this prompt, LEAs may assess the effectiveness of a single action or group of actions within the goal in the context of performance on a single metric or group of specific metrics within the goal that are applicable to the action(s). Grouping actions with metrics will allow for more robust analysis of whether the strategy the LEA is using to impact a specified set of metrics is working and increase transparency for educational partners. LEAs are encouraged to use such an approach when goals include multiple actions and metrics that are not closely associated.
 - Beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period.

A description of any changes made to the planned goal, metrics, target outcomes, or actions for the coming year that resulted from reflections on prior practice.

- Describe any changes made to this goal, expected outcomes, metrics, or actions to achieve this goal as a result of this analysis and analysis of the data provided in the Dashboard or other local data, as applicable.
 - As noted above, beginning with the development of the 2024–25 LCAP, the LEA must change actions that have not proven effective over a three-year period. For actions that have been identified as ineffective, the LEA must identify the ineffective action and must include a description of the following:
 - The reasons for the ineffectiveness, and
 - How changes to the action will result in a new or strengthened approach.

Actions:

Complete the table as follows. Add additional rows as necessary.

Action #

- Enter the action number.

Title

- Provide a short title for the action. This title will also appear in the action tables.

Description

- Provide a brief description of the action.

- For actions that contribute to meeting the increased or improved services requirement, the LEA may include an explanation of how each action is principally directed towards and effective in meeting the LEA's goals for unduplicated students, as described in the instructions for the Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students section.
- As previously noted, for each action identified as 1) contributing towards the requirement to increase or improve services for foster youth, English learners, including long-term English learners, and low-income students and 2) being provided on an LEA-wide basis, the LEA must identify one or more metrics to monitor the effectiveness of the action and its budgeted expenditures.
- These required metrics may be identified within the action description or the first prompt in the increased or improved services section; however, the description must clearly identify the metric(s) being used to monitor the effectiveness of the action and the action(s) that the metric(s) apply to.

Total Funds

- Enter the total amount of expenditures associated with this action. Budgeted expenditures from specific fund sources will be provided in the action tables.

Contributing

- Indicate whether the action contributes to meeting the increased or improved services requirement as described in the Increased or Improved Services section using a “Y” for Yes or an “N” for No.
 - **Note:** for each such contributing action, the LEA will need to provide additional information in the Increased or Improved Services section to address the requirements in *California Code of Regulations*, Title 5 [5 CCR] Section 15496 in the Increased or Improved Services section of the LCAP.

Actions for Foster Youth: School districts, COEs, and charter schools that have a numerically significant foster youth student subgroup are encouraged to include specific actions in the LCAP designed to meet needs specific to foster youth students.

Required Actions

- LEAs with 30 or more English learners and/or 15 or more long-term English learners must include specific actions in the LCAP related to, at a minimum:
 - Language acquisition programs, as defined in *EC* Section 306, provided to students, and
 - Professional development for teachers.
 - If an LEA has both 30 or more English learners and 15 or more long-term English learners, the LEA must include actions for both English learners and long-term English learners.
- LEAs eligible for technical assistance pursuant to *EC* sections 47607.3, 52071, 52071.5, 52072, or 52072.5, must include specific actions within the LCAP related to its implementation of the work underway as part of technical assistance. The most common form of this technical assistance is frequently referred to as Differentiated Assistance.

- LEAs that have Red Dashboard indicators for (1) a school within the LEA, (2) a student group within the LEA, and/or (3) a student group within any school within the LEA must include one or more specific actions within the LCAP:
 - The specific action(s) must be directed towards the identified student group(s) and/or school(s) and must address the identified state indicator(s) for which the student group or school received the lowest performance level on the 2023 Dashboard. Each student group and/or school that receives the lowest performance level on the 2023 Dashboard must be addressed by one or more actions.
 - These required actions will be effective for the three-year LCAP cycle.

Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students

Purpose

A well-written Increased or Improved Services section provides educational partners with a comprehensive description, within a single dedicated section, of how an LEA plans to increase or improve services for its unduplicated students as defined in *EC* Section 42238.02 in grades TK–12 as compared to all students in grades TK–12, as applicable, and how LEA-wide or schoolwide actions identified for this purpose meet regulatory requirements. Descriptions provided should include sufficient detail yet be sufficiently succinct to promote a broader understanding of educational partners to facilitate their ability to provide input. An LEA’s description in this section must align with the actions included in the Goals and Actions section as contributing.

Please Note: For the purpose of meeting the Increased or Improved Services requirement and consistent with *EC* Section 42238.02, long-term English learners are included in the English learner student group.

Statutory Requirements

An LEA is required to demonstrate in its LCAP how it is increasing or improving services for its students who are foster youth, English learners, and/or low-income, collectively referred to as unduplicated students, as compared to the services provided to all students in proportion to the increase in funding it receives based on the number and concentration of unduplicated students in the LEA (*EC* Section 42238.07[a][1], *EC* Section 52064[b][8][B]; 5 *CCR* Section 15496[a]). This proportionality percentage is also known as the “minimum proportionality percentage” or “MPP.” The manner in which an LEA demonstrates it is meeting its MPP is two-fold: (1) through the expenditure of LCFF funds or through the identification of a Planned Percentage of Improved Services as documented in the Contributing Actions Table, and (2) through the explanations provided in the Increased or Improved Services for Foster Youth, English Learners, and Low-Income Students section.

To improve services means to grow services in quality and to increase services means to grow services in quantity. Services are increased or improved by those actions in the LCAP that are identified in the Goals and Actions section as contributing to the increased or improved services requirement, whether they are provided across the entire LEA (LEA-wide action), provided to an entire school (Schoolwide action), or solely provided to one or more unduplicated student group(s) (Limited action).

Therefore, for *any* action contributing to meet the increased or improved services requirement, the LEA must include an explanation of:

- How the action is increasing or improving services for the unduplicated student group(s) (Identified Needs and Action Design), and
- How the action meets the LEA's goals for its unduplicated pupils in the state and any local priority areas (Measurement of Effectiveness).

LEA-wide and Schoolwide Actions

In addition to the above required explanations, LEAs must provide a justification for why an LEA-wide or Schoolwide action is being provided to all students and how the action is intended to improve outcomes for unduplicated student group(s) as compared to all students.

- Conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient.
- Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increased or improved services standard because enrolling students is not the same as serving students.

For School Districts Only

Actions provided on an **LEA-wide** basis at **school districts with an unduplicated pupil percentage of less than 55 percent** must also include a description of how the actions are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description must provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

Actions provided on a **Schoolwide** basis for **schools with less than 40 percent enrollment of unduplicated pupils** must also include a description of how these actions are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description must provide the basis for this determination, including any alternatives considered, supporting research, experience, or educational theory.

Requirements and Instructions

Complete the tables as follows:

Total Projected LCFF Supplemental and/or Concentration Grants

- Specify the amount of LCFF supplemental and concentration grant funds the LEA estimates it will receive in the coming year based on the number and concentration of foster youth, English learner, and low-income students. This amount includes the Additional 15 percent LCFF Concentration Grant.

Projected Additional 15 percent LCFF Concentration Grant

- Specify the amount of additional LCFF concentration grant add-on funding, as described in *EC* Section 42238.02, that the LEA estimates it will receive in the coming year.

Projected Percentage to Increase or Improve Services for the Coming School Year

- Specify the estimated percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year as calculated pursuant to 5 *CCR* Section 15496(a)(7).

LCFF Carryover — Percentage

- Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).

LCFF Carryover — Dollar

- Specify the LCFF Carryover — Dollar amount identified in the LCFF Carryover Table. If a carryover amount is not identified in the LCFF Carryover Table, specify an amount of zero (\$0).

Total Percentage to Increase or Improve Services for the Coming School Year

- Add the Projected Percentage to Increase or Improve Services for the Coming School Year and the Proportional LCFF Required Carryover Percentage and specify the percentage. This is the LEA's percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year, as calculated pursuant to 5 CCR Section 15496(a)(7).

Required Descriptions:

LEA-wide and Schoolwide Actions

For each action being provided to an entire LEA or school, provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) for whom the action is principally directed, (2) how the action is designed to address the identified need(s) and why it is being provided on an LEA or schoolwide basis, and (3) the metric(s) used to measure the effectiveness of the action in improving outcomes for the unduplicated student group(s).

If the LEA has provided this required description in the Action Descriptions, state as such within the table.

Complete the table as follows:

Identified Need(s)

Provide an explanation of the unique identified need(s) of the LEA's unduplicated student group(s) for whom the action is principally directed.

An LEA demonstrates how an action is principally directed towards an unduplicated student group(s) when the LEA explains the need(s), condition(s), or circumstance(s) of the unduplicated student group(s) identified through a needs assessment and how the action addresses them. A meaningful needs assessment includes, at a minimum, analysis of applicable student achievement data and educational partner feedback.

How the Action(s) are Designed to Address Need(s) and Why it is Provided on an LEA-wide or Schoolwide Basis

Provide an explanation of how the action as designed will address the unique identified need(s) of the LEA's unduplicated student group(s) for whom the action is principally directed and the rationale for why the action is being provided on an LEA-wide or schoolwide basis.

- As stated above, conclusory statements that a service will help achieve an expected outcome for the goal, without an explicit connection or further explanation as to how, are not sufficient.

- Further, simply stating that an LEA has a high enrollment percentage of a specific student group or groups does not meet the increased or improved services standard because enrolling students is not the same as serving students.

Metric(s) to Monitor Effectiveness

Identify the metric(s) being used to measure the progress and effectiveness of the action(s).

Note for COEs and Charter Schools: In the case of COEs and charter schools, schoolwide and LEA-wide are considered to be synonymous.

Limited Actions

For each action being solely provided to one or more unduplicated student group(s), provide an explanation of (1) the unique identified need(s) of the unduplicated student group(s) being served, (2) how the action is designed to address the identified need(s), and (3) how the effectiveness of the action in improving outcomes for the unduplicated student group(s) will be measured.

If the LEA has provided the required descriptions in the Action Descriptions, state as such.

Complete the table as follows:

Identified Need(s)

Provide an explanation of the unique need(s) of the unduplicated student group(s) being served identified through the LEA's needs assessment. A meaningful needs assessment includes, at a minimum, analysis of applicable student achievement data and educational partner feedback.

How the Action(s) are Designed to Address Need(s)

Provide an explanation of how the action is designed to address the unique identified need(s) of the unduplicated student group(s) being served.

Metric(s) to Monitor Effectiveness

Identify the metric(s) being used to measure the progress and effectiveness of the action(s).

For any limited action contributing to meeting the increased or improved services requirement that is associated with a Planned Percentage of Improved Services in the Contributing Summary Table rather than an expenditure of LCFF funds, describe the methodology that was used to determine the contribution of the action towards the proportional percentage, as applicable.

- For each action with an identified Planned Percentage of Improved Services, identify the goal and action number and describe the methodology that was used.
- When identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.

- For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which, based on the LEA's current pay scale, the LEA estimates would cost \$165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of \$165,000 by the amount of LCFF Funding identified in the Total Planned Expenditures Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Services for the action.

Additional Concentration Grant Funding

A description of the plan for how the additional concentration grant add-on funding identified above will be used to increase the number of staff providing direct services to students at schools that have a high concentration (above 55 percent) of foster youth, English learners, and low-income students, as applicable.

An LEA that receives the additional concentration grant add-on described in *EC* Section 42238.02 is required to demonstrate how it is using these funds to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent as compared to the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is equal to or less than 55 percent. The staff who provide direct services to students must be certificated staff and/or classified staff employed by the LEA; classified staff includes custodial staff.

Provide the following descriptions, as applicable to the LEA:

- An LEA that does not receive a concentration grant or the concentration grant add-on must indicate that a response to this prompt is not applicable.
- Identify the goal and action numbers of the actions in the LCAP that the LEA is implementing to meet the requirement to increase the number of staff who provide direct services to students at schools with an enrollment of unduplicated students that is greater than 55 percent.
- An LEA that does not have comparison schools from which to describe how it is using the concentration grant add-on funds, such as a single-school LEA or an LEA that only has schools with an enrollment of unduplicated students that is greater than 55 percent, must describe how it is using the funds to increase the number of credentialed staff, classified staff, or both, including custodial staff, who provide direct services to students at selected schools and the criteria used to determine which schools require additional staffing support.
- In the event that an additional concentration grant add-on is not sufficient to increase staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent, the LEA must describe how it is using the funds to retain staff providing direct services to students at a school with an enrollment of unduplicated students that is greater than 55 percent.

Complete the table as follows:

- Provide the staff-to-student ratio of classified staff providing direct services to students with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of classified staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA.
 - The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA.

- The staff-to-student ratio must be based on the number of full-time equivalent (FTE) staff and the number of enrolled students as counted on the first Wednesday in October of each year.
- Provide the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is 55 percent or less and the staff-to-student ratio of certificated staff providing direct services to students at schools with a concentration of unduplicated students that is greater than 55 percent, as applicable to the LEA.
 - The LEA may group its schools by grade span (Elementary, Middle/Junior High, and High Schools), as applicable to the LEA.
 - The staff-to-student ratio must be based on the number of FTE staff and the number of enrolled students as counted on the first Wednesday in October of each year.

Action Tables

Complete the Total Planned Expenditures Table for each action in the LCAP. The information entered into this table will automatically populate the other Action Tables. Information is only entered into the Total Planned Expenditures Table, the Annual Update Table, the Contributing Actions Annual Update Table, and the LCFF Carryover Table. The word “input” has been added to column headers to aid in identifying the column(s) where information will be entered. Information is not entered on the remaining Action tables.

The following tables are required to be included as part of the LCAP adopted by the local governing board or governing body:

- Table 1: Total Planned Expenditures Table (for the coming LCAP Year)
- Table 2: Contributing Actions Table (for the coming LCAP Year)
- Table 3: Annual Update Table (for the current LCAP Year)
- Table 4: Contributing Actions Annual Update Table (for the current LCAP Year)
- Table 5: LCFF Carryover Table (for the current LCAP Year)

Note: The coming LCAP Year is the year that is being planned for, while the current LCAP year is the current year of implementation. For example, when developing the 2024–25 LCAP, 2024–25 will be the coming LCAP Year and 2023–24 will be the current LCAP Year.

Total Planned Expenditures Table

In the Total Planned Expenditures Table, input the following information for each action in the LCAP for that applicable LCAP year:

- **LCAP Year:** Identify the applicable LCAP Year.
- **1. Projected LCFF Base Grant:** Provide the total amount estimated LCFF entitlement for the coming school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Block Grant program, the former Home-to-School Transportation program, and the Small School District Transportation program, pursuant to 5 CCR Section 15496(a)(8).

Note that the LCFF Base Grant for purposes of the LCAP also includes the Necessary Small Schools and Economic Recovery Target allowances for school districts, and County Operations Grant for COEs.

See *EC* sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF entitlement calculations.

- **2. Projected LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants estimated on the basis of the number and concentration of unduplicated students for the coming school year.
- **3. Projected Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected LCFF Base Grant and the Projected LCFF Supplemental and/or Concentration Grants, pursuant to 5 CCR Section 15496(a)(8). This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the coming LCAP year.
- **LCFF Carryover — Percentage:** Specify the LCFF Carryover — Percentage identified in the LCFF Carryover Table from the prior LCAP year. If a carryover percentage is not identified in the LCFF Carryover Table, specify a percentage of zero (0.00%).
- **Total Percentage to Increase or Improve Services for the Coming School Year:** This percentage will not be entered; it is calculated based on the Projected Percentage to Increase or Improve Services for the Coming School Year and the LCFF Carryover — Percentage. ***This is the percentage by which the LEA must increase or improve services for unduplicated pupils as compared to the services provided to all students in the coming LCAP year.***
- **Goal #:** Enter the LCAP Goal number for the action.
- **Action #:** Enter the action’s number as indicated in the LCAP Goal.
- **Action Title:** Provide a title of the action.
- **Student Group(s):** Indicate the student group or groups who will be the primary beneficiary of the action by entering “All,” or by entering a specific student group or groups.
- **Contributing to Increased or Improved Services?:** Type “Yes” if the action **is** included as contributing to meeting the increased or improved services requirement; OR, type “No” if the action is **not** included as contributing to meeting the increased or improved services requirement.
- If “Yes” is entered into the Contributing column, then complete the following columns:
 - **Scope:** The scope of an action may be LEA-wide (i.e., districtwide, countywide, or charterwide), schoolwide, or limited. An action that is LEA-wide in scope upgrades the entire educational program of the LEA. An action that is schoolwide in scope upgrades the entire educational program of a single school. An action that is limited in its scope is an action that serves only one or more unduplicated student groups.

- **Unduplicated Student Group(s):** Regardless of scope, contributing actions serve one or more unduplicated student groups. Indicate one or more unduplicated student groups for whom services are being increased or improved as compared to what all students receive.
- **Location:** Identify the location where the action will be provided. If the action is provided to all schools within the LEA, the LEA must indicate “All Schools.” If the action is provided to specific schools within the LEA or specific grade spans only, the LEA must enter “Specific Schools” or “Specific Grade Spans.” Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades transitional kindergarten through grade five), as appropriate.
- **Time Span:** Enter “ongoing” if the action will be implemented for an indeterminate period of time. Otherwise, indicate the span of time for which the action will be implemented. For example, an LEA might enter “1 Year,” or “2 Years,” or “6 Months.”
- **Total Personnel:** Enter the total amount of personnel expenditures utilized to implement this action.
- **Total Non-Personnel:** This amount will be automatically calculated based on information provided in the Total Personnel column and the Total Funds column.
- **LCFF Funds:** Enter the total amount of LCFF funds utilized to implement this action, if any. LCFF funds include all funds that make up an LEA’s total LCFF target (i.e., base grant, grade span adjustment, supplemental grant, concentration grant, Targeted Instructional Improvement Block Grant, and Home-To-School Transportation).
 - **Note:** For an action to contribute towards meeting the increased or improved services requirement, it must include some measure of LCFF funding. The action may also include funding from other sources, however the extent to which an action contributes to meeting the increased or improved services requirement is based on the LCFF funding being used to implement the action.
- **Other State Funds:** Enter the total amount of Other State Funds utilized to implement this action, if any.
 - **Note:** Equity Multiplier funds must be included in the “Other State Funds” category, not in the “LCFF Funds” category. As a reminder, Equity Multiplier funds must be used to supplement, not supplant, funding provided to Equity Multiplier schoolsites for purposes of the LCFF, the ELO-P, the LCRS, and/or the CCSPP. This means that Equity Multiplier funds must not be used to replace funding that an Equity Multiplier schoolsite would otherwise receive to implement LEA-wide actions identified in the LEA’s LCAP or that an Equity Multiplier schoolsite would otherwise receive to implement provisions of the ELO-P, the LCRS, and/or the CCSPP.
- **Local Funds:** Enter the total amount of Local Funds utilized to implement this action, if any.
- **Federal Funds:** Enter the total amount of Federal Funds utilized to implement this action, if any.
- **Total Funds:** This amount is automatically calculated based on amounts entered in the previous four columns.
- **Planned Percentage of Improved Services:** For any action identified as contributing, being provided on a Limited basis to unduplicated students, and that does not have funding associated with the action, enter the planned quality improvement anticipated for the action as

a percentage rounded to the nearest hundredth (0.00%). A limited action is an action that only serves foster youth, English learners, and/or low-income students.

- As noted in the instructions for the Increased or Improved Services section, when identifying a Planned Percentage of Improved Services, the LEA must describe the methodology that it used to determine the contribution of the action towards the proportional percentage. The percentage of improved services for an action corresponds to the amount of LCFF funding that the LEA estimates it would expend to implement the action if it were funded.

For example, an LEA determines that there is a need to analyze data to ensure that instructional aides and expanded learning providers know what targeted supports to provide to students who are foster youth. The LEA could implement this action by hiring additional staff to collect and analyze data and to coordinate supports for students, which, based on the LEA's current pay scale, the LEA estimates would cost \$165,000. Instead, the LEA chooses to utilize a portion of existing staff time to analyze data relating to students who are foster youth. This analysis will then be shared with site principals who will use the data to coordinate services provided by instructional assistants and expanded learning providers to target support to students. In this example, the LEA would divide the estimated cost of \$165,000 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Planned Percentage of Improved Services for the action.

Contributing Actions Table

As noted above, information will not be entered in the Contributing Actions Table; however, the 'Contributing to Increased or Improved Services?' column will need to be checked to ensure that only actions with a "Yes" are displaying. If actions with a "No" are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the "Yes" responses.

Annual Update Table

In the Annual Update Table, provide the following information for each action in the LCAP for the relevant LCAP year:

- **Estimated Actual Expenditures:** Enter the total estimated actual expenditures to implement this action, if any.

Contributing Actions Annual Update Table

In the Contributing Actions Annual Update Table, check the 'Contributing to Increased or Improved Services?' column to ensure that only actions with a "Yes" are displaying. If actions with a "No" are displayed or if actions that are contributing are not displaying in the column, use the drop-down menu in the column header to filter only the "Yes" responses. Provide the following information for each contributing action in the LCAP for the relevant LCAP year:

- **6. Estimated Actual LCFF Supplemental and/or Concentration Grants:** Provide the total amount of LCFF supplemental and concentration grants estimated based on the number and concentration of unduplicated students in the current school year.
- **Estimated Actual Expenditures for Contributing Actions:** Enter the total estimated actual expenditure of LCFF funds used to implement this action, if any.

- **Estimated Actual Percentage of Improved Services:** For any action identified as contributing, being provided on a Limited basis only to unduplicated students, and that does not have funding associated with the action, enter the total estimated actual quality improvement anticipated for the action as a percentage rounded to the nearest hundredth (0.00%).
 - Building on the example provided above for calculating the Planned Percentage of Improved Services, the LEA in the example implements the action. As part of the annual update process, the LEA reviews implementation and student outcome data and determines that the action was implemented with fidelity and that outcomes for foster youth students improved. The LEA reviews the original estimated cost for the action and determines that had it hired additional staff to collect and analyze data and to coordinate supports for students that estimated actual cost would have been \$169,500 due to a cost of living adjustment. The LEA would divide the estimated actual cost of \$169,500 by the amount of LCFF Funding identified in the Data Entry Table and then convert the quotient to a percentage. This percentage is the Estimated Actual Percentage of Improved Services for the action.

LCFF Carryover Table

- **9. Estimated Actual LCFF Base Grant:** Provide the total amount of estimated LCFF Target Entitlement for the current school year, excluding the supplemental and concentration grants and the add-ons for the Targeted Instructional Improvement Block Grant program, the former Home-to-School Transportation program, and the Small School District Transportation program, pursuant to 5 CCR Section 15496(a)(8). Note that the LCFF Base Grant for purposes of the LCAP also includes the Necessary Small Schools and Economic Recovery Target allowances for school districts, and County Operations Grant for COEs. See *EC* sections 2574 (for COEs) and 42238.02 (for school districts and charter schools), as applicable, for LCFF entitlement calculations.
- **10. Total Percentage to Increase or Improve Services for the Current School Year:** This percentage will not be entered. The percentage is calculated based on the amounts of the Estimated Actual LCFF Base Grant (9) and the Estimated Actual LCFF Supplemental and/or Concentration Grants (6), pursuant to 5 CCR Section 15496(a)(8), plus the LCFF Carryover – Percentage from the prior year. This is the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the current LCAP year.

Calculations in the Action Tables

To reduce the duplication of effort of LEAs, the Action Tables include functionality such as pre-population of fields and cells based on the information provided in the Data Entry Table, the Annual Update Summary Table, and the Contributing Actions Table. For transparency, the functionality and calculations used are provided below.

Contributing Actions Table

- **4. Total Planned Contributing Expenditures (LCFF Funds)**
 - This amount is the total of the Planned Expenditures for Contributing Actions (LCFF Funds) column.
- **5. Total Planned Percentage of Improved Services**
 - This percentage is the total of the Planned Percentage of Improved Services column.
- **Planned Percentage to Increase or Improve Services for the coming school year (4 divided by 1, plus 5)**

- This percentage is calculated by dividing the Total Planned Contributing Expenditures (4) by the Projected LCFF Base Grant (1), converting the quotient to a percentage, and adding it to the Total Planned Percentage of Improved Services (5).

Contributing Actions Annual Update Table

Pursuant to *EC* Section 42238.07(c)(2), if the Total Planned Contributing Expenditures (4) is less than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the LEA is required to calculate the difference between the Total Planned Percentage of Improved Services (5) and the Total Estimated Actual Percentage of Improved Services (7). If the Total Planned Contributing Expenditures (4) is equal to or greater than the Estimated Actual LCFF Supplemental and Concentration Grants (6), the Difference Between Planned and Estimated Actual Percentage of Improved Services will display “Not Required.”

- **6. Estimated Actual LCFF Supplemental and Concentration Grants**

- This is the total amount of LCFF supplemental and concentration grants the LEA estimates it will actually receive based on of the number and concentration of unduplicated students in the current school year.

- **4. Total Planned Contributing Expenditures (LCFF Funds)**

- This amount is the total of the Last Year's Planned Expenditures for Contributing Actions (LCFF Funds).

- **7. Total Estimated Actual Expenditures for Contributing Actions**

- This amount is the total of the Estimated Actual Expenditures for Contributing Actions (LCFF Funds).

- **Difference Between Planned and Estimated Actual Expenditures for Contributing Actions (Subtract 7 from 4)**

- This amount is the Total Estimated Actual Expenditures for Contributing Actions (7) subtracted from the Total Planned Contributing Expenditures (4).

- **5. Total Planned Percentage of Improved Services (%)**

- This amount is the total of the Planned Percentage of Improved Services column.

- **8. Total Estimated Actual Percentage of Improved Services (%)**

- This amount is the total of the Estimated Actual Percentage of Improved Services column.

- **Difference Between Planned and Estimated Actual Percentage of Improved Services (Subtract 5 from 8)**

- This amount is the Total Planned Percentage of Improved Services (5) subtracted from the Total Estimated Actual Percentage of Improved Services (8).

LCFF Carryover Table

- **10. Total Percentage to Increase or Improve Services for the Current School Year (6 divided by 9 plus Carryover %)**

- This percentage is the Estimated Actual LCFF Supplemental and/or Concentration Grants (6) divided by the Estimated Actual LCFF Base Grant (9) plus the LCFF Carryover – Percentage from the prior year.
- **11. Estimated Actual Percentage of Increased or Improved Services (7 divided by 9, plus 8)**
 - This percentage is the Total Estimated Actual Expenditures for Contributing Actions (7) divided by the LCFF Funding (9), then converting the quotient to a percentage and adding the Total Estimated Actual Percentage of Improved Services (8).
- **12. LCFF Carryover — Dollar Amount LCFF Carryover (Subtract 11 from 10 and multiply by 9)**
 - If the Estimated Actual Percentage of Increased or Improved Services (11) is less than the Estimated Actual Percentage to Increase or Improve Services (10), the LEA is required to carry over LCFF funds.

The amount of LCFF funds is calculated by subtracting the Estimated Actual Percentage to Increase or Improve Services (11) from the Estimated Actual Percentage of Increased or Improved Services (10) and then multiplying by the Estimated Actual LCFF Base Grant (9). This amount is the amount of LCFF funds that is required to be carried over to the coming year.
- **13. LCFF Carryover — Percentage (12 divided by 9)**
 - This percentage is the unmet portion of the Percentage to Increase or Improve Services that the LEA must carry over into the coming LCAP year. The percentage is calculated by dividing the LCFF Carryover (12) by the LCFF Funding (9).